

In The Matter Of:

Delaware Department of Transportation

Contract No. T200612502.01

Lewis Park and Ride

May 28, 2015

Wilcox & Fetzer, Ltd.

1330 King Street

Wilmington, DE 19801

email: depos@wilfet.com, web: www.wilfet.com

phone: 302-655-0477, fax: 302-655-0497



WILCOX & FETZER LTD.

Original File hrng052815DELDOT.vs.txt

Min-U-Script® with Word Index

STATE OF DELAWARE
DEPARTMENT OF TRANSPORTATION

IN RE:)
)
LEWES PARK and RIDE,)
and MAINTENANCE FACILITY)
CONTRACT NO. T200612502.01)

Department of Transportation
Administration Building
800 Bay Road
Dover, Delaware

Thursday, May 28, 2015
2:30 p.m.

BEFORE:

ROBERT A. KOVACS,
Contracts Coordinator

WILCOX & FETZER
Registered Professional Reporters
1330 King Street - Wilmington, DE 19801
(302) 655-0477
www.wilfet.com



WILCOX & FETZER LTD
Registered Professional Reporters
(302) 655-0477
www.wilfet.com

1 ALSO PRESENT:

2 JOHN KOTULA,
3 DelDOT, Facilities Engineer4 JAMES HOAGLAND,
5 DelDOT, Contract Supervisor6 RAMON CEBALLOS,
7 DelDOT, DBE Program Manager8 ERIC LARSEN,
9 Senior Project Architect
10 Whitman, Requardt & Associates, LLP

11 SIGN-IN SHEET ATTENDEES

12 Marc Gold,
13 JJID, Inc.14 Dylan Norris,
15 JJID, Inc.16 Karen Buniak,
17 TTI Environmental18 Sean Gadnes,
19 Dixie Construction Company20 Jason Kehler,
21 Sposato Landscape22 Ryan Kimble,
23 Zack24 Wes Paxton,
Allan MyersDavid Strauss,
Harkins Contracting, Inc.**WILCOX & FETZER LTD**

Registered Professional Reporters

(302) 655-0477

www.wilfet.com

1 SIGN-IN SHEET ATTENDEES (Continued)

2 Lee Beauchamp,
3 Delmarva Veteran Builders4 Donna Faubel,
5 Mumford & Miller6 Tony Vassalotti,
7 Richard Y. Johnson & Son, Inc.8 Robert Kemske II,
9 A-Del Construction10 Jeff Norman,
11 George & Lynch12 Mike Davis,
13 Diamond Materials, LLC14 Jerry Jalosky,
15 Daisy Construction Company16 Bill Booth,
17 Commonwealth Construction18 Kevin Reeder,
19 Gillis Gilkerson, Inc.20
21
22
23
24

1 MR. KOVACS: Good afternoon,
2 everyone. My name is Bob Kovacs. I'm a
3 contracts coordinator here at DelDOT.

4 Today we're going to be
5 discussing Contract No. T200612502.01, which is
6 the Lewes Park and Ride, and Maintenance
7 Facility project.

8 Like I just stated earlier, I've
9 got the sign-in sheet. Because this is a
10 mandatory pre-bid meeting, I need everyone to
11 sign in. If you don't sign in, if your
12 information is not logged in on there, you
13 won't be able to submit a bid for this project.

14 Before I turn over the meeting to
15 the project manager, I just wanted to go over a
16 few things, bits of information that's in the
17 bid proposal, just to make sure we're all on
18 the same page, and answer questions that you
19 might have.

20 The first thing I'd like to do is
21 go over some bidders' notes. Bidders must be
22 registered with DelDOT and request a CD of the
23 official plans and specifications in order to
24 submit a bid. Everyone is aware of this;



1 correct?

2 All right. Questions. If
3 anybody has -- obviously there will be
4 questions today. When you're asking a
5 question, I would just ask that you state your
6 full name, where you're from, and then ask your
7 question please.

8 We'll do our best to answer all
9 of your questions today. If for some reason
10 we're unable to answer any questions, I'll
11 record them and then we'll get them answered
12 and we'll post them on our Web site, which is
13 our DOT-ASK Web site. If you're not familiar
14 with it, I can announce it or you guys can look
15 at it before you leave.

16 We'll post that there for
17 everyone to view and then read the answers.
18 And then if you think of something tomorrow,
19 for example, that you didn't ask here that you
20 wanted to ask, we would just ask that you
21 submit it to this Web, the Web site, and then
22 we'll answer it for you, and that way everyone
23 can view them.

24 This particular project has a DBE



1 goal of five percent. Federal requirements for
2 the DBE program of change, effective November
3 of 2014. Submission of DBE participation
4 information is now required from the lowest
5 apparent bidder no later than seven days after
6 the bid opening. That used to be ten days, now
7 it's seven. I'm just reminding everyone. I'm
8 sure you're all aware.

9 I just want to go over things,
10 like I said, just as a reminder to make sure
11 we're all on the same page.

12 We have one trainee for this
13 particular project. So what I did is, I posted
14 the On-the-Job Training Program guide on our
15 bid solicitation directory for you guys to
16 review that.

17 We have one breakout sheet with
18 this particular project. The breakout sheets
19 must be submitted either with your bid
20 documentation or within seven calendar days
21 following the bid due date by the lowest
22 apparent bidder. Breakout sheets are to be
23 submitted to DelDOT's Contract Administration
24 as shown below.



1 Breakout sheets cannot be changed
2 after award. The Department will review the
3 figures submitted on the breakout sheets to
4 ensure that they match the respectful lump sum
5 bid amounts. Mathematically incorrect breakout
6 sheets will be returned for immediate
7 correction.

8 I'm sure you guys are all aware
9 of that. I just wanted to state it, just to
10 make sure you guys didn't have any questions
11 about that.

12 For this project, we have two
13 wage rate classifications. We have a highway
14 construction and a building construction.

15 The highway construction
16 prevailing wage applies to contract item
17 numbers that are specified in the bidders'
18 notes.

19 The building construction
20 prevailing wages apply to all other contract
21 item numbers, and this will apply to both the
22 State and the federal wage rates.

23 So essentially what we have in
24 the actual proposal is, we have the highway



1 construction and the building construction
2 rates for the State, and then we have the
3 highway rates and building rates for the -- the
4 Davis-Bacon federal rates.

5 Also, for this particular project
6 we have Federal Transit Administration language
7 in here, and that can be found on pages 15
8 through 26. So just review that. You may have
9 already. Like I said, I'm just going over
10 things, just to make sure we're all good.

11 Along with our forms, like our
12 normal forms, we have a certification and a bid
13 bond that you guys I'm sure are all aware of.
14 Because we have Federal Transit Administration
15 language, we also have some FTA forms. And
16 there's five additional forms with this
17 project. It's all in there. One is Buy
18 America; one is Certification of Eligibility.
19 We have a non-collusion. There's the
20 Debarment, Suspension, and Other Responsibility
21 Matters form. And then we have a form on
22 Restrictions on Lobbying. I just want to make
23 sure that you guys fill out all those forms
24 correctly as well when you're submitting your



1 bid.

2 We also have a list of
3 subcontractors form. So at some point during
4 this meeting, we're going to have to list the
5 categories for the subcontractors. And then
6 once we have all those categories listed, what
7 we'll do after the meeting is, we'll do an
8 addendum to this form, put it out on our Web
9 site. That way all the categories will be
10 there and then you can just fill in the
11 subcontractor information and then their
12 address. And then this form will have to be
13 submitted with all the other forms when you
14 submit your bid. Does that make sense?

15 The building that's in place will
16 be asbestos free. I just wanted to mention
17 that. And any demolition that may need to be
18 done, that will need to be done, we ask that
19 you check with the county to see if you need a
20 permit.

21 That's all I really have at this
22 point. Does anyone have any questions before I
23 turn it over to the project manager?

24 MR. BEAUCHAMP: Lee Beauchamp.



1 MR. KOVACS: From.

2 MR. BEAUCHAMP: Delmarva Veteran
3 Builders.

4 So it is certified asbestos free?

5 MR. KOTULA: When we turn it over
6 to you, it will be.

7 MR. KOVACS: If nobody else has
8 any further questions, I'll turn it over to
9 Mr. John Kotula.

10 MR. KOTULA: I'm John Kotula, DTC
11 Facilities Engineer, and I'm the project
12 manager for this project.

13 The Lewes Park and Ride, and
14 maintenance facility, it will be located just
15 south of the intersection of SR 1 and Route
16 404. It is the former Wright Jeep property,
17 and it's next to Lowe's.

18 The physical address is 17616
19 Coastal Highway. The work for this includes,
20 as mentioned, the demolition of the existing
21 building, and we will have, as mentioned, taken
22 care of all the asbestos issues.

23 The front portion of the property
24 will feature a Park and Ride facility with a



1 248 space parking lot and six bus terminals.
2 The Park and Ride will utilize pervious
3 concrete.

4 The new maintenance facility
5 located toward the rear of the site adjacent to
6 Shady Road will include two maintenance bays, a
7 wash bay, and a vaulting and fueling lane for
8 approximately 25 fixed route buses and 20
9 paratransit vehicles.

10 The access roads throughout the
11 site are for vehicles and for buses. The bus
12 lanes, however, will have the added feature of
13 security gates.

14 We will be using existing
15 utilities where possible, but we will be
16 bringing gas onto the site, and you can see
17 that in the utility statement.

18 There will be new sanitary sewer
19 lines, new waterlines, and there will be
20 electric and communication conduit run
21 throughout the structures, and including
22 stubbing up for future construction.

23 There are two infiltration basins
24 for the stormwater management. There will be a



1 temporary bathroom and passenger waiting
2 facility.

3 This is Phase 1 of a larger
4 project; and Phase 2 would be a passenger
5 building, canopy waiting area, but right now
6 it's just going to be preparing the site for
7 the eventual building of that phase.

8 The pervious concrete, there is a
9 DelDOT spec for that. I'd like to point out
10 that the spec recommends contacting Ken Justice
11 of the National Ready-Mix Concrete Association.
12 This is a large project for DelDOT to try a
13 parking lot with pervious concrete.

14 The contractor is responsible for
15 all permits and licenses. There will be
16 independent tests and inspections required, and
17 the contractor is responsible for hiring an
18 independent firm to perform these tests and
19 inspections.

20 It was mentioned that this is a
21 Federal Transit Administration funded project.
22 There are forms that you'll have to sign prior
23 to the contract. And I'd like to point out
24 that the contractor and his subcontractors, by



1 signing the Buy America clause take on the
2 responsibility of ensuring the Buy America
3 conditions.

4 There is an existing underground
5 storage tank that will have to be removed.
6 This will require a DNREC certified contractor.
7 Even though we are using aboveground tanks in
8 the design here, the piping is underground.
9 DNREC has already determined that this would
10 require a certified UST DNREC contractor.

11 I'd like to point out or
12 recommend that you plan to begin the process
13 very early. DNREC is 120 plus days behind
14 schedule. So they won't even touch looking at
15 plans of what you're doing for four months, and
16 this could have an impact on the overall
17 project, so I'm advising of that. That's it.

18 MR. KOVACS: Does anybody have
19 any questions regarding the project or forms or
20 anything?

21 MR. BEAUCHAMP: Lee Beauchamp,
22 Delmarva Veteran Builders.

23 The buildings that are shown on
24 the site plan are not being constructed at this



1 time, or they are?

2 MR. KOTULA: No, they are.

3 MR. BEAUCHAMP: Okay. They're
4 not shown on this. So this plan is just
5 strictly for Phase 1.

6 MR. KOTULA: For Phase 1, that is
7 correct.

8 MR. KOVACS: Sir, did you have a
9 question?

10 MR. BOOTH: Bill Booth,
11 Commonwealth Construction.

12 John, to clarify, we are
13 constructing a maintenance facility as part of
14 this Phase 1 portion?

15 MR. KOTULA: That is correct.
16 The construction is the maintenance facility,
17 all of the site work, which is the parking,
18 temporary passenger facilities. And by
19 temporary, I mean that we plan to replace them.
20 That is how I define temporary.

21 MR. BOOTH: Okay.

22 MR. KOTULA: But there will be no
23 canopy waiting area in this phase.

24 MR. NORMAN: Jeff Norman, George



1 & Lynch.

2 Will the general contractor have
3 to do 50 percent of the work themselves?

4 MR. HOAGLAND: Jim Hoagland,
5 DelDOT Contract Supervisor.

6 We'll discuss that after we go
7 through the categories.

8 MR. NORMAN: Today?

9 MR. HOAGLAND: Today, at this
10 meeting.

11 MR. KOVACS: Anyone else?

12 MS. BUNIAK: Karen Buniak, TTI
13 Environmental.

14 The DBE participation, does that
15 fall under the Delaware guidelines or the
16 federal? I know the states usually have their
17 own system.

18 MR. CEBALLOS: Ramon Ceballos,
19 DBE Program Manager at DelDOT.

20 It's the Federal DBE Program that
21 we will follow. And we currently have our
22 list, online directory online, and it's updated
23 nightly. With whatever firms we add, they're
24 updated every night.



1 MR. BOOTH: Bill Booth,
2 Commonwealth Construction.

3 To clarify, we can only use
4 DelDOT approved DBEs. Is that correct?

5 MR. CEBALLOS: That is correct.

6 MR. BOOTH: Bill Booth,
7 Commonwealth Construction.

8 John, do we have to provide a
9 Quality Control/Quality Assurance Program on
10 this project?

11 MR. KOTULA: It is in the specs.

12 MR. BOOTH: Okay.

13 MR. KOTULA: That's an FTA
14 requirement.

15 MR. KOVACS: Anyone else?

16 If there are no other questions
17 at this time, I guess we probably should go
18 over as far as the subcontractor categories,
19 and then I'll just -- I'll write them down and
20 then once everybody agrees on them all, after
21 the meeting, then we can get them -- we can
22 take care of our addendum and get them listed
23 and get it posted out there for you guys to be
24 able to update the new form.



1 I'm going to assume we need
2 plumbing.

3 MR. KOTULA: There's a list.

4 MR. KOVACS: Steel, concrete,
5 asphalt.

6 All right. For example, on this
7 list that John handed me, there's drywall,
8 storeWALL, glass, painting, equipment shop,
9 carpentry, striping, demolition, fuel system
10 and tanks, vehicle list, plumbing, fire
11 suppression, electrical, mechanical, flooring,
12 roofing, concrete, steel, masonry.

13 Does that all sound -- what are
14 we missing?

15 MR. BOOTH: Bill Booth,
16 Commonwealth Construction.

17 The concerns I have with
18 flooring, I would imagine you have a few
19 different types of flooring.

20 MR. KOTULA: We have resinous
21 flooring, and we have VCT tile and carpet.

22 MR. BOOTH: I would say break
23 that up so that you have a resinous flooring
24 category and then a carpet --



1 MR. KOVACS: Separate?

2 MR. BOOTH: Yes.

3 MR. KOVACS: Okay. I'm sure
4 we're missing things.

5 MR. NORMAN: Jeff Norman, George
6 & Lynch.

7 Did you say civil or site work?

8 MR. KOVACS: Yes.

9 MR. NORMAN: There's a whole
10 bunch of stuff in there -- I mean, there's
11 going to be a bunch of subcontractors. For
12 instance, paving, flat concrete, water, sewer,
13 maintenance and traffic, landscaping, turf
14 establishment. It depends on how carried away
15 you want to get.

16 MR. HOAGLAND: You don't have to
17 include every possible sub that you might have,
18 but we are required to get your input on what
19 categories you'd like to see considered for
20 inclusion.

21 The requirement is that you'll
22 have to specify in your bid proposal what firm
23 is going to handle that category, and you are
24 required to keep them and use them for the



1 work. And if it's going to be your own
2 company, you have to already be known in the
3 industry as performing that type of work.
4 That's really the only requirements for that.

5 Generally, we look at it to
6 see -- we include that in looking at our
7 percentage of work that the prime must perform
8 with their own forces. So if there's two subs,
9 you know, that do 10 percent of the work, that
10 will guide us versus 20 subs that are doing 60
11 percent of the work.

12 Our standard specs call for 50
13 percent of the work has to be done by the
14 bidder, and we have the opportunity to change
15 that, if that's needed. And that's based on
16 the type of subs you might need to bring in to
17 complete the project other than your own
18 forces. So that's what the consideration here
19 is for us.

20 MR. KOTULA: Like with
21 mechanical, that's a broad category and we have
22 compressors here, we have air exhaust, and then
23 just your basic HVAC.

24 MR. BOOTH: Bill Booth,



1 Commonwealth Construction.

2 What's the size of the building,
3 John?

4 MR. LARSEN: Eric Larsen,
5 Whitman, Requardt.

6 I think it's 18,000 square feet.
7 You see it's broken into two pieces with a lane
8 in between. I think combined it's 18,000.
9 That's off the top of my head.

10 Let's see here. Fifteen thousand
11 six.

12 MR. BOOTH: Bill Booth,
13 Commonwealth Construction.

14 We're going to be bidding as the
15 general contractor on the project. I would ask
16 that the self-performance clause be reduced
17 down to ten percent, for DelDOT to consider
18 that.

19 MR. HOAGLAND: All right. We'll
20 consider that.

21 MR. DAVIS: Mike Davis, Diamond
22 Materials.

23 Are you going to allow second
24 tier subs? If you get a building contractor to



1 handle the building and he has multiple subs
2 underneath of him, would they have to be
3 listed?

4 MR. HOAGLAND: We're not looking
5 to expand deeply into third tier subs
6 agreements.

7 MR. DAVIS: So second tier is
8 allowed but not third tier?

9 MR. HOAGLAND: Well, your sub can
10 have a sub, but that sub has to do the same
11 percentage of the work that the prime has to
12 do. You know what I'm saying?

13 You can't have a sub that gives
14 all the work to another sub. Do you know what
15 I mean?

16 If we require 50 percent of the
17 work, then each sub has to do 50 percent of
18 their work. So if you have category -- if
19 you're talking about flooring, if you have a
20 sub for flooring, that sub has to do at least
21 50 percent of the flooring. They can split it
22 or something to that effect, but they're the
23 primary flooring person.

24 Where are you getting at?



1 MR. DAVIS: Well, if we hired a
2 building guy and then he hires a drywall guy, a
3 flooring guy, a plumbing guy and all that.

4 MR. HOAGLAND: Technically, you
5 can hire the same company to do these different
6 categories. There's nothing against that, but
7 he'd still be a sub and still required to
8 perform work on their own.

9 MR. VASSALOTTI: Tony Vassalotti,
10 Richard Y. Johnson & Son.

11 Is your intent -- along with his
12 question, is your intent to hire a general
13 contractor and have a bunch of subs, or is your
14 intent to hire a site contractor that has a
15 building subcontractor?

16 MR. HOAGLAND: In this case, it
17 can go either way. According to our estimates,
18 it's about 50 percent building work, 50 percent
19 site civil work. So either side can be the
20 prime on the contract. You're all going to
21 have subs, but if you're primarily a road
22 contractor, you can't hire just one sub to take
23 care of all these other categories.

24 MR. NORMAN: Jeff Norman, George



1 & Lynch.

2 We happen to be building the
3 Bridgeville maintenance yard right now, and we
4 did exactly what Mike Davis said. We hired a
5 building contractor. In other words, we didn't
6 hire all the various trades independently, and
7 he's got all his subs and that was perfectly
8 fine.

9 MR. HOAGLAND: And how much work
10 is he doing now? I mean, he's got to be doing
11 at least --

12 MR. NORMAN: It's not 50 percent
13 of the total contract.

14 MR. HOAGLAND: Is that a 50
15 percent contract?

16 MR. NORMAN: Yes. I don't think
17 there's anybody in here who would bid the job
18 as a GC that can self-perform 50 percent of it.
19 I'm going to speak for myself. We wouldn't be
20 able to, but we wouldn't need to go as low as
21 ten percent. I mean, I don't know how much
22 these buildings are going to cost, but I'm
23 guessing.

24 MR. HOAGLAND: All right. I'll



1 answer that on the written response to
2 questions. I need to check a couple --

3 MR. DAVIS: Mike Davis, Diamond.
4 You're answering the percentage
5 or the second tier subs --

6 MR. HOAGLAND: Both.

7 MR. DAVIS: Okay. It would make
8 better sense for a building guy to manage
9 building subs rather than a highway guy trying
10 to figure out all their issues. It would be in
11 everybody's best interest.

12 MR. NORMAN: Jeff Norman, George
13 & Lynch.

14 The same thing happened at the
15 DMV up there in Delaware City. There were
16 layers of subs.

17 MR. HOAGLAND: A totally
18 different job, but I understand.

19 MR. BOOTH: Bill Booth,
20 Commonwealth Construction.

21 Jim, when will we be notified
22 what the percentage is going to be so that we
23 can decide whether or not we are investing time
24 in the project as a bid or we're going to pass



1 on it based on the percentage?

2 MR. HOAGLAND: The response to
3 these questions will most likely be posted
4 Monday on the Web site.

5 MR. BOOTH: Okay.

6 MR. HOAGLAND: And then we'll
7 have other questions that may trickle out as
8 well. But for that we'll make sure to turn
9 that around quickly.

10 MR. BEAUCHAMP: Lee Beauchamp,
11 Delmarva Veteran Builders.

12 Do you have an anticipated start
13 date, a projected start date?

14 MR. KOTULA: We projected based
15 on what will have to be done and just the time
16 frames, mid-September is the earliest we're
17 thinking. It's probably more like October as a
18 realistic.

19 MR. STRAUSS: David Strauss,
20 Harkins Contracting.

21 Have you published a budget for
22 this job?

23 MR. HOAGLAND: No. DelDOT
24 doesn't release budgets or estimated costs on



1 projects.

2 MR. KOVACS: Anyone else?

3 Well, obviously we do have to
4 come up with the categories; right, Jim?

5 MR. HOAGLAND: Right.

6 Are there any categories that
7 weren't mentioned that anyone feels they need
8 or would be a big part of what they're doing?

9 MR. KOVACS: I can read them
10 again.

11 MR. DAVIS: Mike Davis, Diamond.

12 You're allowed to have additional
13 subs beyond that list. Those are just supposed
14 to be major subs?

15 MR. HOAGLAND: You could have
16 additional subs.

17 MR. NORMAN: Jeff Norman, George
18 & Lynch.

19 Are you going to break down the
20 site work items or not?

21 MR. HOAGLAND: You mean subs for
22 site work? Is that what you're asking?

23 MR. NORMAN: Yeah. You've got
24 all these subs listed for the building



1 construction, but you have the site work which
2 is roughly half the job.

3 MR. HOAGLAND: There were some
4 already mentioned.

5 MR. NORMAN: One of the biggest
6 ones is pervious concrete.

7 MR. KOTULA: And we have concrete
8 and asphalt.

9 MR. NORMAN: The concrete -- you
10 can't just say concrete. The pervious concrete
11 is a specialized guy.

12 MR. KOTULA: Yes.

13 MR. NORMAN: So that one needs to
14 be separate.

15 MR. KOTULA: I agree.

16 MR. KOVACS: Do you guys want me
17 to read this again?

18 MR. BOOTH: Sure.

19 MR. KOVACS: We have masonry,
20 steel. We've got the concrete. I don't know
21 if we should list concrete/asphalt as well
22 as --

23 MR. KOTULA: And the pervious.

24 MR. KOVACS: Okay. And the



1 pervious concrete.

2 The roofing; flooring which we'll
3 break down. Mechanical, electrical, fire
4 suppression, plumbing, vehicle list, fuel
5 system and tanks, demolition, striping,
6 carpentry, equipment shop, painting,
7 glass/glazing, storeWALL, drywall.

8 MR. BOOTH: Bill Booth,
9 Commonwealth Construction.

10 What is storeWALL? Is that meant
11 to say storefront?

12 MR. KOTULA: Yes.

13 MR. LARSEN: Yes.

14 MR. BOOTH: I would recommend
15 changing that to aluminum storefront.

16 MR. KOVACS: Is that okay with
17 everyone? Do I need to add anything?

18 MR. BOOTH: Bill Booth,
19 Commonwealth Construction.

20 I'll make one comment. Do you
21 have a concrete/asphalt?

22 MR. KOVACS: Yes, sir. Just
23 separate them?

24 MR. BOOTH: Yes.



1 MR. KOVACS: All right.

2 MR. BOOTH: Bill Booth,
3 Commonwealth Construction.

4 With regard to this site
5 contractor being the prime contractor and they
6 potentially hire a building contractor versus
7 the general contractor running this whole
8 complete job site, DelDOT has to look at that
9 from a risk assessment standpoint, because when
10 they go to the general contractor who's running
11 this whole site, they have one entity they're
12 dealing with potentially. There could be
13 difficulties, I think, with a building
14 contractor who's managing -- let's say if this
15 site is worth \$5 million, this whole package is
16 \$5 million, and this building costs
17 two-and-a-half million dollars or more or less
18 than 50 percent of the contract value, that's
19 a substantial chunk of money for a prime or a
20 sub-prime to be handling who could potentially
21 not be bonded to the job, and just some other
22 difficulties associated with that. So it's
23 just some food for thought for DelDOT.

24 MR. NORMAN: Jeff Norman, George



1 & Lynch.

2 No matter who gets the job, that
3 person is the GC and is going to be running the
4 job and is responsible for it.

5 MR. HOAGLAND: And they'll hold
6 the bond.

7 MR. KOVACS: Do you want to add
8 any other categories?

9 All right. Anybody else have
10 anything else to add? We're pretty much done.

11 The percentage, Mr. Hoagland is
12 going to check and put that on the Web for
13 everyone. That, as well as I think there was a
14 sub question, I think he was going to answer as
15 well, subcontractor question.

16 MR. HOAGLAND: Jim Hoagland
17 again.

18 I just want to clarify too that
19 the Phase 2 that was referred to early on is a
20 totally separate future potential project.
21 It's not included in this work. It's not
22 related to this contract.

23 MR. KOVACS: If nobody has any
24 other questions, I just want to remind everyone



1 to sign in, just to make sure you can submit
2 your bid. I'm sure you all did. Other than
3 that, last call, anything?

4 Do you have anything, John?

5 MR. KOTULA: No.

6 MR. KOVACS: All right. Thank
7 you.

8 (Pre-bid meeting adjourned at
9 3:15 p.m.)

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24



WILCOX & FETZER LTD

Registered Professional Reporters

(302) 655-0477

www.wilfet.com

1 State of Delaware)
2)
3 Sussex County)
4
5

6 CERTIFICATE OF REPORTER

7 I, Vera T. Sitze, a Notary Public and
8 Registered Professional Reporter, do hereby
9 certify that the foregoing is an true and
10 correct transcript of the proceeding held at
11 the time and place stated herein, and that the
12 said proceeding was taken down by me in
13 Stenotype notes and thereafter transcribed by
14 use of computer-aided transcription and
15 computer printer under my direction.

16 I further certify that I am not
17 counsel, attorney, or relative of either party,
18 or otherwise interested in the event of this
19 suit.

20
21
22 

23 Vera T. Sitze, RPR
24

My commission expires July 31, 2016



19:21 21:18 CD (1) 4:22 CEBALLOS (3) 15:18,18 16:5 certification (2) 8:12,18 certified (3) 10:4 13:6,10 change (2) 6:2 19:14 changed (1) 7:1 changing (1) 28:15 check (3) 9:19 24:2 30:12 chunk (1) 29:19 City (1) 24:15 civil (2) 18:7 22:19 clarify (3) 14:12 16:3 30:18 classifications (1) 7:13 clause (2) 13:1 20:16 Coastal (1) 10:19 combined (1) 20:8 come (1) 26:4 comment (1) 28:20 Commonwealth (10) 14:11 16:2,7 17:16 20:1,13 24:20 28:9,19 29:3 communication (1) 11:20 company (2) 19:2 22:5 complete (2) 19:17 29:8 compressors (1) 19:22 concerns (1) 17:17 concrete (14) 11:3 12:8,11, 13 17:4,12	18:12 27:6,7, 9,10,10,20 28:1 concrete/asphalt (2) 27:21 28:21 conditions (1) 13:3 conduit (1) 11:20 consider (2) 20:17,20 consideration (1) 19:18 considered (1) 18:19 constructed (1) 13:24 constructing (1) 14:13 construction (19) 7:14,14,15, 19 8:1,1 11:22 14:11, 16 16:2,7 17:16 20:1,13 24:20 27:1 28:9,19 29:3 contacting (1) 12:10 Contract (11) 4:5 6:23 7:16,20 12:23 15:5 22:20 23:13, 15 29:18 30:22 Contracting (1) 25:20 contractor (18) 12:14,17,24 13:6,10 15:2 20:15,24 22:13,14,22 23:5 29:5,5,6, 7,10,14 contracts (1) 4:3 Control/Quality (1) 16:9 coordinator (1) 4:3 correct (5) 5:1 14:7,15 16:4,5	correction (1) 7:7 correctly (1) 8:24 cost (1) 23:22 costs (2) 25:24 29:16 could (4) 13:16 26:15 29:12,20 county (1) 9:19 couple (1) 24:2 currently (1) 15:21 <hr/> <p style="text-align: center;">D</p> <hr/> date (3) 6:21 25:13,13 David (1) 25:19 DAVIS (10) 20:21,21 21:7 22:1 23:4 24:3,3,7 26:11,11 Davis-Bacon (1) 8:4 days (4) 6:5,6, 20 13:13 DBE (6) 5:24 6:2,3 15:14, 19,20 DBEs (1) 16:4 dealing (1) 29:12 Debarment (1) 8:20 decide (1) 24:23 deeply (1) 21:5 define (1) 14:20 Delaware (2) 15:15 24:15 DelDOT (11) 4:3, 22 12:9,12 15:5,19 16:4 20:17 25:23 29:8,23 DelDOT's (1) 6:23 Delmarva (3) 10:2 13:22 25:11 demolition (4)	9:17 10:20 17:9 28:5 Department (1) 7:2 depends (1) 18:14 design (1) 13:8 determined (1) 13:9 Diamond (3) 20:21 24:3 26:11 different (3) 17:19 22:5 24:18 difficulties (2) 29:13,22 directory (2) 6:15 15:22 discuss (1) 15:6 discussing (1) 4:5 DMV (1) 24:15 DNREC (4) 13:6, 9,10,13 documentation (1) 6:20 dollars (1) 29:17 done (5) 9:18, 18 19:13 25:15 30:10 DOT-ASK (1) 5:13 down (4) 16:19 20:17 26:19 28:3 drywall (3) 17:7 22:2 28:7 DTC (1) 10:10 due (1) 6:21 during (1) 9:3 <hr/> <p style="text-align: center;">E</p> <hr/> each (1) 21:17 earlier (1) 4:8 earliest (1) 25:16 early (2) 13:13 30:19 effect (1) 21:22 effective (1) 6:2	either (3) 6:19 22:17,19 electric (1) 11:20 electrical (2) 17:11 28:3 Eligibility (1) 8:18 else (6) 10:7 15:11 16:15 26:2 30:9,10 Engineer (1) 10:11 ensure (1) 7:4 ensuring (1) 13:2 entity (1) 29:11 Environmental (1) 15:13 equipment (2) 17:8 28:6 Eric (1) 20:4 essentially (1) 7:23 establishment (1) 18:14 estimated (1) 25:24 estimates (1) 22:17 Even (2) 13:7,14 eventual (1) 12:7 every (2) 15:24 18:17 everybody (1) 16:20 everybody's (1) 24:11 everyone (9) 4:2, 10,24 5:17,22 6:7 28:17 30:13,24 exactly (1) 23:4 example (2) 5:19 17:6 exhaust (1) 19:22 existing (3) 10:20 11:14 13:4 expand (1) 21:5
---	--	---	---	---

F	12,15,16,23 9:13 12:22 13:19	going (19) 4:4 8:9 9:4 12:6 17:1 18:11,23 19:1 20:14,23 22:20 23:19, 22 24:22,24 26:19 30:3,12, 14	10:19 24:9 him (1) 21:2 hire (6) 22:5,12, 14,22 23:6 29:6 hired (2) 22:1 23:4 hires (1) 22:2 hiring (1) 12:17 his (3) 12:24 22:11 23:7	11:23 information (4) 4:12,16 6:4 9:11 input (1) 18:18 inspections (2) 12:16,19 instance (1) 18:12 intent (3) 22:11, 12,14 interest (1) 24:11 intersection (1) 10:15 investing (1) 24:23 issues (2) 10:22 24:10 item (2) 7:16,21 items (1) 26:20
Facilities (2) 10:11 14:18 Facility (7) 4:7 10:14,24 11:4 12:2 14:13,16 fall (1) 15:15 familiar (1) 5:13 far (1) 16:18 feature (2) 10:24 11:12 Federal (8) 6:1 7:22 8:4,6,14 12:21 15:16,20 feels (1) 26:7 feet (1) 20:6 few (2) 4:16 17:18 Fifteen (1) 20:10 figure (1) 24:10 figures (1) 7:3 fill (2) 8:23 9:10 fine (1) 23:8 fire (2) 17:10 28:3 firm (2) 12:18 18:22 firms (1) 15:23 first (1) 4:20 five (2) 6:1 8:16 fixed (1) 11:8 flat (1) 18:12 flooring (11) 17:11,18,19, 21,23 21:19, 20,21,23 22:3 28:2 follow (1) 15:21 following (1) 6:21 food (1) 29:23 forces (2) 19:8, 18 form (6) 8:21,21 9:3,8,12 16:24 former (1) 10:16 forms (8) 8:11,	found (1) 8:7 four (1) 13:15 frames (1) 25:16 free (2) 9:16 10:4 front (1) 10:23 FTA (2) 8:15 16:13 fuel (2) 17:9 28:4 fueling (1) 11:7 full (1) 5:6 funded (1) 12:21 further (1) 10:8 future (2) 11:22 30:20	Good (2) 4:1 8:10 got (5) 4:9 23:7, 10 26:23 27:20 guess (1) 16:17 guessing (1) 23:23 guide (2) 6:14 19:10 guidelines (1) 15:15 guy (7) 22:2,2,3, 3 24:8,9 27:11 guys (8) 5:14 6:15 7:8,10 8:13,23 16:23 27:16	HOAGLAND (25) 15:4,4,9 18:16 20:19 21:4,9 22:4, 16 23:9,14,24 24:6,17 25:2, 6,23 26:5,15, 21 27:3 30:5, 11,16,16 hold (1) 30:5 how (4) 14:20 18:14 23:9,21 however (1) 11:12 HVAC (1) 19:23	
	G	H	I	J
	gas (1) 11:16 gates (1) 11:13 GC (2) 23:18 30:3 general (5) 15:2 20:15 22:12 29:7,10 Generally (1) 19:5 George (6) 14:24 18:5 22:24 24:12 26:17 29:24 get (7) 5:11 16:21,22,23 18:15,18 20:24 gets (1) 30:2 getting (1) 21:24 gives (1) 21:13 glass (1) 17:8 glass/glazing (1) 28:7 go (8) 4:15,21 6:9 15:6 16:17 22:17 23:20 29:10 goal (1) 6:1	half (1) 27:2 handed (1) 17:7 handle (2) 18:23 21:1 handling (1) 29:20 happen (1) 23:2 happened (1) 24:14 Harkins (1) 25:20 he (4) 21:1 22:2 23:10 30:14 head (1) 20:9 here (8) 4:3 5:19 8:7 13:8 19:18,22 20:10 23:17 highway (6) 7:13, 15,24 8:3	imagine (1) 17:18 immediate (1) 7:6 impact (1) 13:16 include (3) 11:6 18:17 19:6 included (1) 30:21 includes (1) 10:19 including (1) 11:21 inclusion (1) 18:20 incorrect (1) 7:5 independent (2) 12:16,18 independently (1) 23:6 industry (1) 19:3 infiltration (1)	Jeep (1) 10:16 Jeff (6) 14:24 18:5 22:24 24:12 26:17 29:24 Jim (4) 15:4 24:21 26:4 30:16 job (8) 23:17 24:18 25:22 27:2 29:8,21 30:2,4 John (7) 10:9,10 14:12 16:8 17:7 20:3 31:4 Johnson (1) 22:10 Justice (1) 12:10
				K
				Karen (1) 15:12 keep (1) 18:24 Ken (1) 12:10 known (1) 19:2 KOTULA (20)

10:5,9,10,10 14:2,6,15,22 16:11,13 17:3, 20 19:20 25:14 27:7,12, 15,23 28:12 31:5 KOVACS (23) 4:1, 2 10:1,7 13:18 14:8 15:11 16:15 17:4 18:1,3,8 26:2,9 27:16, 19,24 28:16, 22 29:1 30:7, 23 31:6	lines (1) 11:19 list (9) 9:2,4 15:22 17:3,7, 10 26:13 27:21 28:4 listed (4) 9:6 16:22 21:3 26:24 Lobbying (1) 8:22 located (2) 10:14 11:5 logged (1) 4:12 look (3) 5:14 19:5 29:8 looking (3) 13:14 19:6 21:4 lot (2) 11:1 12:13 low (1) 23:20 Lowe's (1) 10:17 lowest (2) 6:4,21 lump (1) 7:4 Lynch (6) 15:1 18:6 23:1 24:13 26:18 30:1	4:10 masonry (2) 17:12 27:19 match (1) 7:4 Materials (1) 20:22 Mathematically (1) 7:5 matter (1) 30:2 Matters (1) 8:21 may (3) 8:8 9:17 25:7 mean (6) 14:19 18:10 21:15 23:10,21 26:21 meant (1) 28:10 mechanical (3) 17:11 19:21 28:3 meeting (7) 4:10, 14 9:4,7 15:10 16:21 31:8 mention (1) 9:16 mentioned (5) 10:20,21 12:20 26:7 27:4 mid-September (1) 25:16 might (3) 4:19 18:17 19:16 Mike (4) 20:21 23:4 24:3 26:11 million (3) 29:15, 16,17 missing (2) 17:14 18:4 Monday (1) 25:4 money (1) 29:19 months (1) 13:15 more (2) 25:17 29:17 most (1) 25:3 much (3) 23:9, 21 30:10 multiple (1) 21:1	must (3) 4:21 6:19 19:7 My (2) 4:2 20:9 myself (1) 23:19 N name (2) 4:2 5:6 National (1) 12:11 need (10) 4:10 9:17,18,19 17:1 19:16 23:20 24:2 26:7 28:17 needed (1) 19:15 needs (1) 27:13 new (4) 11:4,18, 19 16:24 next (1) 10:17 night (1) 15:24 nightly (1) 15:23 nobody (2) 10:7 30:23 non-collusion (1) 8:19 normal (1) 8:12 NORMAN (20) 14:24,24 15:8 18:5,5,9 22:24,24 23:12,16 24:12,12 26:17,17,23 27:5,9,13 29:24,24 notes (2) 4:21 7:18 nothing (1) 22:6 notified (1) 24:21 November (1) 6:2 now (5) 6:4,6 12:5 23:3,10 numbers (2) 7:17, 21	26:3 October (1) 25:17 off (1) 20:9 official (1) 4:23 once (2) 9:6 16:20 one (9) 6:12,17 8:17,18 22:22 27:5,13 28:20 29:11 ones (1) 27:6 online (2) 15:22, 22 only (2) 16:3 19:4 On-the-Job (1) 6:14 onto (1) 11:16 opening (1) 6:6 opportunity (1) 19:14 order (1) 4:23 other (12) 7:20 8:20 9:13 16:16 19:17 22:23 23:5 25:7 29:21 30:8,24 31:2 our (12) 5:8,12, 13 6:14 8:11, 11 9:8 15:21 16:22 19:6,12 22:17 out (8) 8:23 9:8 12:9,23 13:11 16:23 24:10 25:7 over (9) 4:14,15, 21 6:9 8:9 9:23 10:5,8 16:18 overall (1) 13:16 own (5) 15:17 19:1,8,17 22:8
L				
landscaping (1) 18:13 lane (2) 11:7 20:7 lanes (1) 11:12 language (2) 8:6, 15 large (1) 12:12 larger (1) 12:3 Larsen (3) 20:4, 4 28:13 last (1) 31:3 later (1) 6:5 layers (1) 24:16 least (2) 21:20 23:11 leave (1) 5:15 Lee (3) 9:24 13:21 25:10 less (1) 29:17 Lewes (2) 4:6 10:13 licenses (1) 12:15 Like (11) 4:8,20 6:10 8:9,11 12:9,23 13:11 18:19 19:20 25:17 likely (1) 25:3	M			
	Maintenance (8) 4:6 10:14 11:4,6 14:13, 16 18:13 23:3 major (1) 26:14 make (10) 4:17 6:10 7:10 8:10,22 9:14 24:7 25:8 28:20 31:1 manage (1) 24:8 management (1) 11:24 manager (4) 4:15 9:23 10:12 15:19 managing (1) 29:14 mandatory (1)			
			O	P
			obviously (2) 5:3	package (1)

29:15 page (2) 4:18 6:11 pages (1) 8:7 painting (2) 17:8 28:6 paratransit (1) 11:9 Park (4) 4:6 10:13,24 11:2 parking (3) 11:1 12:13 14:17 part (2) 14:13 26:8 participation (2) 6:3 15:14 particular (4) 5:24 6:13,18 8:5 pass (1) 24:24 passenger (3) 12:1,4 14:18 paving (1) 18:12 percent (16) 6:1 15:3 19:9,11, 13 20:17 21:16,17,21 22:18,18 23:12,15,18, 21 29:18 percentage (6) 19:7 21:11 24:4,22 25:1 30:11 perfectly (1) 23:7 perform (3) 12:18 19:7 22:8 performing (1) 19:3 permit (1) 9:20 permits (1) 12:15 person (2) 21:23 30:3 pervious (7) 11:2 12:8,13 27:6, 10,23 28:1 Phase (8) 12:3,4,	7 14:5,6,14, 23 30:19 physical (1) 10:18 pieces (1) 20:7 piping (1) 13:8 place (1) 9:15 plan (4) 13:12, 24 14:4,19 plans (2) 4:23 13:15 please (1) 5:7 plumbing (4) 17:2,10 22:3 28:4 plus (1) 13:13 pm (1) 31:9 point (5) 9:3,22 12:9,23 13:11 portion (2) 10:23 14:14 possible (2) 11:15 18:17 post (2) 5:12,16 posted (3) 6:13 16:23 25:3 potential (1) 30:20 potentially (3) 29:6,12,20 pre-bid (2) 4:10 31:8 preparing (1) 12:6 pretty (1) 30:10 prevailing (2) 7:16,20 primarily (1) 22:21 primary (1) 21:23 prime (5) 19:7 21:11 22:20 29:5,19 prior (1) 12:22 probably (2) 16:17 25:17 process (1) 13:12 program (5) 6:2, 14 15:19,20 16:9	project (22) 4:7, 13,15 5:24 6:13,18 7:12 8:5,17 9:23 10:11,12 12:4, 12,21 13:17, 19 16:10 19:17 20:15 24:24 30:20 projected (2) 25:13,14 projects (1) 26:1 property (2) 10:16,23 proposal (3) 4:17 7:24 18:22 provide (1) 16:8 published (1) 25:21 put (2) 9:8 30:12	19:4 rear (1) 11:5 reason (1) 5:9 recommend (2) 13:12 28:14 recommends (1) 12:10 record (1) 5:11 reduced (1) 20:16 referred (1) 30:19 regard (1) 29:4 regarding (1) 13:19 registered (1) 4:22 related (1) 30:22 release (1) 25:24 remind (1) 30:24 reminder (1) 6:10 reminding (1) 6:7 removed (1) 13:5 replace (1) 14:19 Requardt (1) 20:5 request (1) 4:22 require (3) 13:6, 10 21:16 required (5) 6:4 12:16 18:18, 24 22:7 requirement (2) 16:14 18:21 requirements (2) 6:1 19:4 resinous (2) 17:20,23 respectful (1) 7:4 response (2) 24:1 25:2 Responsibility (2) 8:20 13:2 responsible (3) 12:14,17 30:4 Restrictions (1) 8:22 returned (1) 7:6 review (3) 6:16 7:2 8:8 Richard (1) 22:10 Ride (4) 4:6	10:13,24 11:2 right (11) 5:2 12:5 17:6 20:19 23:3,24 26:4,5 29:1 30:9 31:6 risk (1) 29:9 Road (2) 11:6 22:21 roads (1) 11:10 roofing (2) 17:12 28:2 roughly (1) 27:2 Route (2) 10:15 11:8 run (1) 11:20 running (3) 29:7, 10 30:3
S				
said (3) 6:10 8:9 23:4 same (5) 4:18 6:11 21:10 22:5 24:14 sanitary (1) 11:18 saying (1) 21:12 schedule (1) 13:14 second (3) 20:23 21:7 24:5 security (1) 11:13 see (6) 9:19 11:16 18:19 19:6 20:7,10 self-perform (1) 23:18 self-performance (1) 20:16 sense (2) 9:14 24:8 Separate (4) 18:1 27:14 28:23 30:20 seven (3) 6:5,7, 20 sewer (2) 11:18				
Q				
Quality (1) 16:9 question (6) 5:5, 7 14:9 22:12 30:14,15 questions (14) 4:18 5:2,4,9, 10 7:10 9:22 10:8 13:19 16:16 24:2 25:3,7 30:24 quickly (1) 25:9				
R				
Ramon (1) 15:18 rate (1) 7:13 rates (5) 7:22 8:2,3,3,4 rather (1) 24:9 read (3) 5:17 26:9 27:17 Ready-Mix (1) 12:11 realistic (1) 25:18 really (2) 9:21				

18:12 Shady (1) 11:6 sheet (2) 4:9 6:17 sheets (5) 6:18, 22 7:1,3,6 shop (2) 17:8 28:6 should (2) 16:17 27:21 shown (3) 6:24 13:23 14:4 side (1) 22:19 sign (4) 4:11,11 12:22 31:1 sign-in (1) 4:9 signing (1) 13:1 site (21) 5:12,13, 21 9:9 11:5, 11,16 12:6 13:24 14:17 18:7 22:14,19 25:4 26:20,22 27:1 29:4,8, 11,15 six (2) 11:1 20:11 size (1) 20:2 solicitation (1) 6:15 some (7) 4:21 5:9 8:15 9:3 27:3 29:21,23 something (2) 5:18 21:22 Son (1) 22:10 sound (1) 17:13 south (1) 10:15 space (1) 11:1 speak (1) 23:19 spec (2) 12:9,10 specialized (1) 27:11 specifications (1) 4:23 specified (1) 7:17 specify (1) 18:22 specs (2) 16:11	19:12 split (1) 21:21 square (1) 20:6 SR (1) 10:15 standard (1) 19:12 standpoint (1) 29:9 start (2) 25:12,13 state (4) 5:5 7:9, 22 8:2 stated (1) 4:8 statement (1) 11:17 states (1) 15:16 Steel (3) 17:4, 12 27:20 still (2) 22:7,7 storage (1) 13:5 storefront (2) 28:11,15 storeWALL (3) 17:8 28:7,10 stormwater (1) 11:24 Strauss (2) 25:19, 19 strictly (1) 14:5 striping (2) 17:9 28:5 structures (1) 11:21 stubbing (1) 11:22 stuff (1) 18:10 sub (12) 18:17 21:9,10,10,13, 14,17,20,20 22:7,22 30:14 subcontractor (4) 9:11 16:18 22:15 30:15 subcontractors (4) 9:3,5 12:24 18:11 Submission (1) 6:3 submit (5) 4:13, 24 5:21 9:14	31:1 submitted (4) 6:19,23 7:3 9:13 submitting (1) 8:24 sub-prime (1) 29:20 subs (17) 19:8, 10,16 20:24 21:1,5 22:13, 21 23:7 24:5, 9,16 26:13,14, 16,21,24 substantial (1) 29:19 sum (1) 7:4 Supervisor (1) 15:5 supposed (1) 26:13 suppression (2) 17:11 28:4 sure (13) 4:17 6:8,10 7:8,10 8:10,13,23 18:3 25:8 27:18 31:1,2 Suspension (1) 8:20 system (3) 15:17 17:9 28:5	19,20 ten (3) 6:6 20:17 23:21 terminals (1) 11:1 tests (2) 12:16, 18 than (5) 6:5 19:17 24:9 29:18 31:2 Thank (1) 31:6 their (6) 9:11 15:16 19:8 21:18 22:8 24:10 them (13) 5:11, 11,12,23 14:19 16:19, 20,21,22 18:24,24 26:9 28:23 themselves (1) 15:3 there (23) 4:12 5:3,16 8:17 9:10 11:18,19, 23,24 12:8,15, 22 13:4 14:22 16:16,23 18:10 24:15, 15 26:6 27:3 29:12 30:13 they (10) 7:4 13:14 14:1,2 21:2,21 26:7 29:5,10,11 thing (2) 4:20 24:14 things (4) 4:16 6:9 8:10 18:4 think (7) 5:18 20:6,8 23:16 29:13 30:13,14 thinking (1) 25:17 third (2) 21:5,8 though (1) 13:7 thought (1) 29:23 thousand (1) 20:10	throughout (2) 11:10,21 tier (5) 20:24 21:5,7,8 24:5 tile (1) 17:21 time (4) 14:1 16:17 24:23 25:15 Today (5) 4:4 5:4,9 15:8,9 tomorrow (1) 5:18 Tony (1) 22:9 top (1) 20:9 total (1) 23:13 totally (2) 24:17 30:20 touch (1) 13:14 toward (1) 11:5 trades (1) 23:6 traffic (1) 18:13 trainee (1) 6:12 Training (1) 6:14 Transit (3) 8:6, 14 12:21 trickle (1) 25:7 try (1) 12:12 trying (1) 24:9 TTI (1) 15:12 turf (1) 18:13 turn (5) 4:14 9:23 10:5,8 25:8 two (5) 7:12 11:6,23 19:8 20:7 two-and-a-half (1) 29:17 type (2) 19:3,16 types (1) 17:19
T			U	
T200612502.01 (1) 4:5 take (3) 13:1 16:22 22:22 taken (1) 10:21 talking (1) 21:19 tank (1) 13:5 tanks (3) 13:7 17:10 28:5 Technically (1) 22:4 temporary (4) 12:1 14:18,			unable (1) 5:10 under (1) 15:15 underground (2) 13:4,8 underneath (1) 21:2	

understand (1) 24:18 up (4) 11:22 17:23 24:15 26:4 update (1) 16:24 updated (2) 15:22,24 us (2) 19:10,19 use (2) 16:3 18:24 used (1) 6:6 using (2) 11:14 13:7 UST (1) 13:10 usually (1) 15:16 utilities (1) 11:15 utility (1) 11:17 utilize (1) 11:2	24 wanted (4) 4:15 5:20 7:9 9:16 wash (1) 11:7 water (1) 18:12 waterlines (1) 11:19 way (3) 5:22 9:9 22:17 we (59) 5:20 6:12,17 7:12, 13,23,24 8:2, 6,12,14,15,19, 21 9:2,6,18 10:5,21 11:14, 15 13:7 14:12, 19 15:6,21,21, 23 16:3,8,17, 21,21 17:1,14, 20,21 18:18 19:5,6,14,21, 22 21:16 22:1 23:2,3,4,5,19, 20 24:21,22, 23 25:14 26:3 27:7,19,21 Web (7) 5:12,13, 21,21 9:8 25:4 30:12 weren't (1) 26:7 whatever (1) 15:23 What's (1) 20:2 Whitman (1) 20:5 whole (4) 18:9 29:7,11,15 who's (2) 29:10, 14 within (1) 6:20 words (1) 23:5 work (22) 10:19 14:17 15:3 18:7 19:1,3,7, 9,11,13 21:11, 14,17,18 22:8, 18,19 23:9 26:20,22 27:1 30:21	worth (1) 29:15 Wright (1) 10:16 write (1) 16:19 written (1) 24:1 Y yard (1) 23:3 1 1 (5) 10:15 12:3 14:5,6,14 10 (1) 19:9 120 (1) 13:13 15 (1) 8:7 17616 (1) 10:18 18,000 (2) 20:6,8 2 2 (2) 12:4 30:19 20 (2) 11:8 19:10 2014 (1) 6:3 248 (1) 11:1 25 (1) 11:8 26 (1) 8:8 3 3:15 (1) 31:9 4 404 (1) 10:16 5 50 (11) 15:3 19:12 21:16, 17,21 22:18, 18 23:12,14, 18 29:18 6 60 (1) 19:10		
V				
value (1) 29:18 various (1) 23:6 Vassalotti (2) 22:9,9 vaulting (1) 11:7 VCT (1) 17:21 vehicle (2) 17:10 28:4 vehicles (2) 11:9, 11 versus (2) 19:10 29:6 Veteran (3) 10:2 13:22 25:11 view (2) 5:17,23				
W				
wage (3) 7:13, 16,22 wages (1) 7:20 waiting (3) 12:1, 5 14:23 want (7) 6:9 8:22 18:15 27:16 30:7,18,				