



STATE OF DELAWARE  
DEPARTMENT OF TRANSPORTATION  
PO BOX 778  
DOVER, DELAWARE 19903

JACK MARKELL  
GOVERNOR

JENNIFER COHAN  
SECRETARY

**VIA WEBSITE POSTING**

(302) 760-2030  
FAX (302) 739-2254

July 15, 2016

Contract No. T201650002.01  
Newark Toll Plaza - I95 Tunnel Stairs Replacement  
New Castle County

Ladies and Gentlemen:

Enclosed is Addendum No. 1 for the referenced contract consisting of the following:

1. The Bid Proposal Cover, revised, to be substituted for the same page in the Proposal.
2. One (1) page, Special Provision 763569-Buildings, page 9, revised, to be substituted for the same page in the Proposal. There is no mandatory Pre-Bid Meeting requirement for this project.
3. One (1) page, Subcontractor Category List, that was determined at the Pre-Bid Meeting held on July 7, 2016, has been added to the Proposal.
4. The Pre-Bid Meeting Sign -In Attendance Sheet has been posted.
5. The Pre-Bid Meeting Transcript has been posted.

Please note the revision listed above and submit your bid based upon this information.

Sincerely,

*~signature on file~*

Robert A. Kovacs

Competitively Bid Contracts Coordinator

STATE OF DELAWARE



DEPARTMENT OF TRANSPORTATION

BID PROPOSAL

for

CONTRACT T201650002.01

NEWARK TOLL PLAZA - I95 TUNNEL STAIRS REPLACEMENT

NEW CASTLE COUNTY

ADVERTISEMENT DATE: June 20, 2016

**PROSPECTIVE BIDDERS ARE ADVISED THAT THERE WILL BE A PRE-BID MEETING THURSDAY  
JULY 7, 2016 AT 10:00 A.M. IN THE NEWARK TOLL PLAZA BUILDING, 1200 WHITAKER ROAD,  
NEWARK DE, 19702.**

COMPLETION TIME: 120 Calendar Days

SPECIFICATIONS FOR ROAD AND BRIDGE CONSTRUCTION  
DELAWARE DEPARTMENT OF TRANSPORTATION  
AUGUST 2001

Bids will be received in the Bidder's Room at the Delaware Department of Transportation's Administration Building, 800 Bay Road, Dover, Delaware until 2:00 P.M. local time July 26, 2016

Contract No. T201650002.01

**763569 - BUILDINGS**

**Description:**

The work consists of furnishing materials, permitting, and constructing cast in place concrete stairs as indicated in the Contract Drawings and in accordance with Appendix A - Technical Specifications.

**Materials and Construction Methods:**

All materials and construction methods shall conform to the requirements of the Contract Drawings and in accordance with Appendix A - Technical Specifications.

~~All bidders must be represented at the Mandatory Pre-Bid Meeting(s) for this contract. The meeting information is provided on the first page of this contract (page i). The bidder's representative must sign-in and identify the name of the bidder they represent.~~

~~— Failure to sign-in with the bidder's company name at the Mandatory Pre-Bid Meeting will result in the bidder being found non-responsible and non-responsive, and their bid will be rejected.~~

**Method of Measurement:**

Payment for this item will be made on a lump sum basis wherein no measurement will be made.

**Basis of Payment:**

Payment will be made at the Lump Sum price bid for this item. The price bid shall include the cost for performing the work specified and furnishing all labor, materials, tools, equipment and incidentals necessary to provide complete, working and usable facility acceptable to the Engineer.

5/31/16

LIST OF SUBCONTRACTORS

**Contract: T201650002.01**

In accordance with 29 Del. C. S6962(d)10a and 10b, a Pre-Bid Meeting was held on July 7, 2016 to select the subcontractor categories to be included in the bids for performing the work required for this contract.

This proposal is based on work to be performed by the Subcontractors listed below for the categories selected at the Pre-Bid Meeting.

A bid submitted in the name of an individual should list the individual's name followed by T/A and the name of the company.

EXAMPLE: John Doe, T/A Doe Contracting Company

In accordance with Title 29, Subsection 6962(d)(10)b of the Delaware Code, a penalty of \$2,000.00 will be withheld from the successful bidder for each occurrence for the failure to utilize any or all of the Subcontractors set forth below:

| <u>CATEGORIES</u> | <u>SUBCONTRACTOR</u> | <u>CITY AND STATE</u> |
|-------------------|----------------------|-----------------------|
| Concrete          | _____                | _____                 |

Note: - You must enter a name and address for each above category  
- Do NOT add additional categories

**SUBMIT WITH YOUR BID A SIGNED AND NOTARIZED DRUG PROGRAM  
AFFIDAVIT FROM EACH ABOVE LISTED SUBCONTRACTOR**



**In The Matter Of:**  
*Department of Transportation*  
*In re: Newark Toll Plaza Stairs Replacement*

---

*Pre-Bid Meeting Contract No.T201650002.01*  
*July 7, 2016*

---

*Wilcox & Fetzer, Ltd.*  
*1330 King Street*  
*Wilmington, DE 19801*  
*email: [depos@wilfet.com](mailto:depos@wilfet.com), web: [www.wilfet.com](http://www.wilfet.com)*  
*phone: 302-655-0477, fax: 302-655-0497*



STATE OF DELAWARE  
DEPARTMENT OF TRANSPORTATION

NEWARK TOLL PLAZA -  
I95 TUNNEL STAIRS  
REPLACEMENT

CONTRACT NO.  
T201650002.01

PRE-BID MEETING

Newark Toll Plaza Building  
1200 Whitaker Road  
Newark, Delaware

Thursday, July 7, 2016  
10:00 a.m.

APPEARANCES:

On behalf of DelDOT:

ROBERT A. KOVACS  
VICTOR R. BUONO  
JON OSBORNE  
TAYLOR KING

TRANSCRIPT OF PROCEEDING

WILCOX & FETZER  
1330 King Street - Wilmington, Delaware 19801  
(302) 655-0477  
www.wilfet.com



**WILCOX & FETZER LTD**  
Registered Professional Reporters  
(302) 655-0477  
www.wilfet.com

1 MR. KOVACS: Good morning,  
2 everyone. Glad you all could make it. Before  
3 we get started, I just to want to reiterate  
4 that, if you're asking a question, please  
5 state your full name, who you represent, and  
6 then ask your question. I ask you to do this  
7 so we can get a good and clear recording.  
8 Even if you ask a question and 30 seconds  
9 later you've got another question again,  
10 please state your full name, who you  
11 represent, and then ask your question.

12 This is a pre-bid meeting for  
13 Contract No. T201650002.01, which is the  
14 Newark Toll Plaza I-95 Tunnel Stairs  
15 Replacement Project.

16 If you have any questions that  
17 you think of once you leave the facility, I'd  
18 ask that you send it to our DotAsk email. If  
19 you don't have that email address, I have it  
20 up here. Just grab a copy for yourself on the  
21 way out.

22 We are going to have a  
23 walk-through, a site walk-through, after the  
24 meeting, and before I hand it over to the



1 project manager, I just want to go over a few  
2 things from a contracting standpoint.

3 Bidders' notes: Everyone, we  
4 have got our drug policy information on our  
5 bidders' notes. Is everyone familiar with the  
6 drug testing policy? Everyone is good with  
7 that? I just want to make sure.

8 This project incorporates an  
9 Appendix A, which is out on the Web. I'm sure  
10 you've all looked at it. If you haven't, just  
11 please look at that and be familiar with it.

12 Regarding our bid forms, I would  
13 ask that you don't leave a bid amount blank.  
14 Do not put a zero in the bid amount column,  
15 and please put a number other than zero in all  
16 bid amount columns. This particular project  
17 currently only has one column on our bid page.  
18 But just don't enter a zero.

19 All figures must be typewritten.  
20 So please use the EBS file that you have from  
21 us. So when you print that out, obviously  
22 everything will be all typed.

23 We also have an Affidavit of  
24 Employee Drug Testing Program form that needs



1 to be submitted with your bid. Just as a  
2 reminder, it needs to be signed and notarized  
3 when turning that in with your bid. Also, at  
4 some point here very shortly we need to go  
5 over -- we have to come up with a list of  
6 building subcontracting categories. That's  
7 Delaware Code. So as soon as I'm done here,  
8 maybe we will come up with the categories.  
9 I'm sure it will be a shortened list. And  
10 then what I will do is once we come up with  
11 categories, I'll post them on the Web, and you  
12 guys just go out to the website, grab that,  
13 and you will submit that with your bid as  
14 well.

15 As a reminder, any subcontractor  
16 also needs to fill out the Affidavit of  
17 Employee Drug Testing Program form. They can  
18 get that probably from you or they can get it  
19 from the Web. As a reminder, this is new to  
20 some folks, that not only does the prime have  
21 to submit that form with the bid, so does the  
22 subcontractor.

23 So does everybody understand  
24 that as well?



1 MR. TARR: At the final bid?  
2 Matt Tarr with Guardian Environmental  
3 Services.

4 MR. KOVACS: Yes, sir, at the  
5 final bid.

6 Just as a reminder,  
7 certification information at the top of our  
8 certification page, please fill that area out  
9 correctly. We also have the addendum  
10 acknowledgment page, final questions and  
11 answers, the affirmation page, and bid bond.  
12 They're all at the end of the proposal.  
13 Standard stuff. Just remind everyone to fill  
14 those forms out completely.

15 And that's all I pretty much  
16 have at this time. What I would like to do is  
17 just come up with a list of building  
18 subcontractors, and some of you guys look  
19 familiar, so I know you have done this before.  
20 I'm thinking with this contract -- obviously  
21 it's probably not going to be many, but we  
22 have to come up with something. I'm thinking  
23 concrete.

24 MR. HEROLD: Bill Herold,



1 Kimball. I agree.

2 A question: Can you go back one  
3 step -- again, Bill Herold from Kimball --  
4 regarding your proposal? You did not mention  
5 it, but do you want a copy of the disk back  
6 with the completed information in the disk?  
7 Previously we have actually given you the --

8 MR. KOVACS: You mean along with  
9 the hard copy?

10 MR. HEROLD: Yes. Return the CD  
11 to you?

12 MR. KOVACS: You can do that,  
13 yeah. You don't have to, but if you want to.  
14 Some people do and some people don't.

15 MR. HEROLD: I don't know if  
16 it's a requirement or not.

17 MR. KOVACS: It is not.

18 MR. HEROLD: Thank you.

19 MR. KOVACS: I'm trying to think  
20 now. I'd say nine times out of ten they send  
21 them back. Just send it back.

22 MR. HEROLD: Thank you.

23 MR. KOVACS: Other than  
24 concrete, it's up to you guys, obviously. I



1 don't know if you want to put another item on  
2 that list or not. That sound good to  
3 everyone?

4 MR. HEROLD: Yes.

5 MR. KOVACS: Everyone is okay?  
6 Okay.

7 That's all I have. So at this  
8 time I'd like to turn it over to the project  
9 manager, Mr. Vic Buono.

10 MR. BUONO: Good morning. My  
11 name is Vic Buono. I'm the chief of toll  
12 operations here, and I am the project manager.

13 Also along with Jon Osborne.  
14 Jon is our technical toll systems group  
15 manager. He's responsible for all of the  
16 technical portions of the stuff that is out in  
17 the lane, the loops and everything that you  
18 will be at some point impacting. The light  
19 curtains and things like that.

20 We are going to take a tour  
21 afterwards. The two stairs that are going to  
22 be replaced are in the southbound lanes only.  
23 And we're requesting that one stair be  
24 replaced at a time, and the lanes on either



1 side would be shut down. So we would be  
2 shutting down two lanes. Correct? On either  
3 side. So you would start in that lane,  
4 complete the stairs, finish that job off, and  
5 then we would move to the second set of  
6 stairs. Again, when we take the tour, you  
7 will see both sets.

8                   What else? Both of us are  
9 usually here if you have any questions. Every  
10 day we're both located here. Jon's office is  
11 right there, and I'm across the hall.

12                   Anything else you can think of?

13                   MR. OSBORNE: Jon Osborne of  
14 DelDOT. The only other thing I can think of  
15 is we're probably going to need some kind of  
16 barrier from where the lane -- if you have an  
17 adjacent lane on each side closed from where  
18 you're working on the steps at, we will need  
19 some kind of barrier just when you're  
20 jackhammering and stuff like that, just to  
21 keep debris and stuff off the vehicles that  
22 are coming through the toll lanes. We don't  
23 want any complaints or lawsuits that  
24 somebody's vehicle was damaged by flying



1 debris. When we have done work in the past,  
2 we usually will -- contractors will hang up  
3 some kind of tarp suspended from the canopy or  
4 what have you.

5 MR. BUONO: Also, I guess this  
6 would involve traffic management, too, coning  
7 off the lanes coming towards the lane.

8 MR. HEROLD: Bill Herold from  
9 Kimball. Can you describe -- that's one of my  
10 questions from the documents, whose  
11 responsibility traffic control is, and is  
12 there a standard detail you guys want us to  
13 use out of your manual for that? If there  
14 would be, can you reference what that detail  
15 number is?

16 MR. KING: We will get back to  
17 them. Taylor King from DelDOT. We will get  
18 you a plan.

19 MR. HEROLD: Thank you.

20 MR. KNOX: Bill Knox, Eastern  
21 Highway. I understand that the contractor is  
22 doing all the traffic control?

23 MR. KING: Yes.

24 MR. KNOX: Does that include



1 employees walking around in there, do  
2 something for them so they don't get in the  
3 job site, in the tunnel.

4 MR. KING: Those tollbooths that  
5 we close. You mean --

6 MR. KNOX: Employees walking in  
7 the tunnel while we're working. And noise  
8 abatement, things like that, is that on us?

9 MR. OSBORNE: I think that as  
10 far as the safety goes in the area where you  
11 guys are working, yeah, that's your  
12 responsibility. It will probably be DelDOT's  
13 to get the employees -- for instance, if  
14 you're working out in one of the lanes, and  
15 there are other lanes that are open on the  
16 other side, we're going to need to find a way  
17 to get the employees back over on breaks and  
18 what have you. That we'll kind of take care  
19 of. But anything within the work zone itself.

20 MR. HEROLD: Bill Herold from  
21 Kimball. Can I suggest an allowance of --  
22 some sort of an allowance into it for us to  
23 provide whatever temporary measures you need  
24 from us to do that?



1 MR. KING: We will have to think  
2 about how we want to handle that, whether we  
3 create a separate pay item or we include it in  
4 your lump-sum bid. Would you guys prefer to  
5 have an itemized MOT or just a lump-sum, where  
6 you get paid for drums, cones, signs,  
7 etcetera?

8 MR. TARR: Matt Tarr with  
9 Guardian. I guess it depends on what plan you  
10 come up with how intensive it is and how often  
11 it has to be moved.

12 And also a question on the  
13 six-foot temporary fencing out there, are we  
14 attaching to the pavement or is the temporary  
15 fencing behind the lane coming off two lanes?  
16 They're restricted on how long the fence area  
17 can be?

18 MR. KING: Do you remember what  
19 sheet that's on?

20 MR. TARR: It's in the addendum.

21 MR. KING: In the addendum,  
22 okay. I have to take a look at that and get  
23 back to you.

24 MR. KNOX: Bill Knox, Eastern



1 Highway. Going back to the question of the  
2 MOT itemized or lump, my decision on that  
3 depends on is this detour staying up the whole  
4 time? Do we take it down for holidays? If  
5 that's the case, I'd like it itemized.

6 MR. KING: What's your guys'  
7 intent?

8 MR. BUONO: I would say once you  
9 got started, leave everything up regardless of  
10 holidays or weekends. We want to get it done.  
11 So you would not be -- we would not require  
12 you to put it up, take it down for any other  
13 reason. So it should remain until the job's  
14 completed.

15 MR. KING: Have you guys  
16 discussed work hours?

17 MR. BUONO: We have not.

18 MR. KING: It's a 24-hour  
19 facility.

20 MR. BUONO: It's a 24/7  
21 facility.

22 MR. OSBORNE: I would think that  
23 it would probably be -- we can work with you  
24 guys if you want to work night shifts or



1 whatever, that shouldn't be a problem.

2 MR. KING: JNT will be providing  
3 inspection services. We will need to make  
4 sure we coordinate those during normal  
5 business hours as best we can.

6 MR. KNOX: Bill Knox, Eastern  
7 Highway Specialists. What about tolls? Do we  
8 have any forgiveness on the tolls? We will be  
9 going through there a lot. Also, can we use  
10 the plaza to turn it through?

11 MR. BUONO: I have to look at  
12 our -- typically -- what do we do with  
13 construction here?

14 MR. OSBORNE: In the past, if we  
15 have included it with the contract, then yeah,  
16 we will include tolls and give you guys a  
17 placard. I'm not sure what was done with this  
18 contract, if there's anything about tolls  
19 forgiveness in it.

20 MR. KOVACS: We can talk about  
21 it and we can answer that later for you guys.

22 MR. BUONO: There's no problem  
23 with it. We will include it. We will  
24 provide -- typically what we did before is we



1 will provide a placard for movement in and  
2 out. So whoever gets it, your vehicles, if  
3 they're marked and all or not, they would have  
4 a placard to show the collectors, they would  
5 be aware of it. You could come back and  
6 forth. Again, if you wanted to come through  
7 here -- you couldn't really. You can't get to  
8 the southbound lanes from here.

9 MR. OSBORNE: If they go through  
10 southbound and say have to dump material or  
11 whatever up northbound, we can make sure the  
12 placards are good for either direction during  
13 the length of the project. During regular  
14 working hours. And each placard will be  
15 assigned to a vehicle. So we will kind of let  
16 you know what information we're going to need  
17 for the vehicles. That's usually make, model,  
18 color, tag. So the collectors can be on --  
19 they are only to be used for the project.

20 MR. KNOX: Bill Knox, Eastern  
21 Highway. When do you anticipate start date?

22 MR. KOVACS: We have got on or  
23 about September 5th, with a completion time of  
24 120 calendar days.



1 MR. HEROLD: Bill Herold,  
2 Kimball. Clarification on that toll and  
3 placard. Employee parking, vehicle parking  
4 away from the site or actually in the area,  
5 work area, inside the barricade, over on this  
6 end or over to the side? Is there parking  
7 available on that southbound side for  
8 vehicles?

9 MR. OSBORNE: There's nothing  
10 really over here other than shoulder over  
11 there. If you're going to have employees that  
12 are going to be working on-site, they really  
13 don't need to have vehicles in the lane. We  
14 can provide you with a parking area up here  
15 behind the admin building. That's not a  
16 problem.

17 MR. TARR: Matt Tarr, Guardian  
18 Environmental. Do we have like a lay-down  
19 area for materials?

20 MR. OSBORNE: Sure.

21 MR. BUONO: As long as your  
22 vehicles come through the tolls during that  
23 specified work, your work schedule that you  
24 choose. Any other vehicle from your company



1 that comes through that doesn't have E-ZPass  
2 is going to get violated, and you will get a  
3 violation notice in the mail. That's on your  
4 company, just like anybody else that we  
5 violate through here. But the vehicles that  
6 you use on a day-to-day basis with the  
7 placards will be fine, north and south.

8 MR. HEROLD: Bill Herold,  
9 Kimball. When you put that MOT plan together,  
10 I assume you will make some consideration for  
11 material -- allowing material transport in and  
12 out of the area, debris, the material as we  
13 rotate it out of the plaza, that we have  
14 somewhere to handle the material at that  
15 point? Large enough to do that.

16 MR. KING: You're requesting  
17 space in the lane closure to be able to bring  
18 in --

19 MR. HEROLD: Have to do that to  
20 back in. I'm not sure how big of a vehicle,  
21 but it's going to have to be at least a  
22 flatbed of some size to get in there and a  
23 rebar, getting debris out of the area.

24 MR. KING: Okay. We will do our



1 best to accommodate that.

2 MR. HEROLD: Bill Herold,  
3 Kimball Construction. Just scope  
4 clarification. The drawings are -- when they  
5 refer to lanes, I think it was, 17 through  
6 20 and 14 through 16, that is not all those  
7 stairwells being repaired. It's only one  
8 stair in each of those areas, correct? It's  
9 somewhat ambiguous when it says -- like it was  
10 a sample.

11 MR. OSBORNE: Yeah, that's  
12 correct. There's only two sets of stairwells  
13 that are being replaced.

14 MR. HEROLD: I wanted to clarify  
15 that.

16 MR. BUONO: One at a time.

17 MR. HEROLD: Yes, I know.

18 MR. KOVACS: Anybody have any  
19 other questions?

20 MR. BUONO: There was a question  
21 that was sent in that's due tomorrow. JNT is  
22 around the lighting and the lights. JNT will  
23 have an answer by today. They called me this  
24 morning. So we will get that through you guys



1 back out to everybody.

2 MR. KOVACS: Who had the fencing  
3 question?

4 MR. TARR: I did.

5 MR. KOVACS: What did you say?  
6 You asked about the --

7 MR. TARR: In your amendment  
8 thing you have a spec in there about a  
9 six-foot-high fence around the work area.

10 MR. KOVACS: Okay.

11 MR. TARR: I want to make sure  
12 you need a temporary fence stand or we  
13 actually have to cordon the material off after  
14 we install it.

15 MR. KOVACS: You mean  
16 actually --

17 MR. TARR: Drill it to the  
18 pavement and install posts.

19 MR. KOVACS: We will get that  
20 answered.

21 MR. BUONO: We can answer that  
22 now. Temporary would be fine. We don't want  
23 you drilling.

24 MR. KOVACS: Great.



1 MR. BUONO: You will see when we  
2 walk out there in those lanes there are --  
3 typically there's loops that his folks are  
4 responsible for. So if any of those come  
5 anywhere near any of those, he needs to know  
6 about them. We need to know about it. Don't  
7 do anything there until you check with us,  
8 because that affects the system in terms of  
9 calculating how many axles go through the  
10 lanes and all that stuff. Kind of similar to  
11 what you see at a red light, loops in the  
12 ground.

13 To re-answer your question  
14 again, temporary fencing would be fine as  
15 opposed to drilling holes in the highway.

16 MR. HEROLD: Bill Herold with  
17 Kimball. One more question. Being redundant  
18 with this MOT plan. Another thought. Would  
19 also assume you're going to put placement of  
20 safety plan equipment in there as well in your  
21 traffic plan?

22 MR. KING: You mean like TMAs?

23 MR. HEROLD: Whatever you're  
24 going to require or want in that as well as



1       opposed to just -- it's going to be defined.

2                   MR. KING:   Yes.  It's our intent  
3       to communicate to you what's going to be  
4       required to meet.

5                   MR. HEROLD:  Thank you.

6                   MR. OSBORNE:  Once work is done  
7       in the lane where the stairwell is each day,  
8       are we going to have them pick up MOT for the  
9       adjacent lanes so we're able to use those?  
10      I'm not sure how it's called out.

11                  MR. KING:  I believe those two  
12      lanes will have to be down until the stairs  
13      are completed.  That's up to you.  If you  
14      would like to have those lanes back up --

15                  MR. OSBORNE:  No, I don't see  
16      any reason to with the time of the year with  
17      it being after the major holiday.  I think we  
18      will be good.

19                  MR. BUONO:  After Labor Day  
20      there's nothing till Thanksgiving.  If for any  
21      reason it's delayed and goes into  
22      Thanksgiving, we're going to have to revisit  
23      that because Thanksgiving through here is pure  
24      hell.  We would need as many lanes open as we



1 could. You probably would have to take it  
2 down over that holiday weekend. Probably not  
3 even work because we would need as many lanes  
4 open as we can because that's a tremendous  
5 revenue generator for us that weekend. We  
6 usually have every lane open. Wednesday,  
7 Thursday, and Sunday and Monday. But we will  
8 cross that when we come to it. If it gets to  
9 that point.

10 MR. TARR: Matt Tarr, Guardian  
11 Environmental. Is there any electric in that  
12 nosing? Because I believe you're tearing out  
13 the existing steps and reconfiguring them for  
14 a longer thread? And removing part of the  
15 nosing coming in? I see the yellow, amber  
16 lights there. Is that cabling inside that or  
17 do you know how that cabling goes around that  
18 light?

19 MR. OSBORNE: On the back side,  
20 I don't think there would be a whole lot of --  
21 I don't think there is electric in there. I  
22 hate to say no for sure, but the only thing  
23 that I can think of that might be in there  
24 would be we have what's called a patron toll



1 display on the back end, and I'd have to look  
2 at the drawings to see what all is affected.  
3 We may have to work around that as far as  
4 conduits. It must be minimal.

5 MR. KING: Proceed like there  
6 is. Take caution. If it appears there could  
7 be electric in the area, shut it off before  
8 proceeding. Just like with the Miss Utility  
9 situation.

10 MR. KOVACS: Anyone have  
11 anything else? Everyone has the email address  
12 for questions? If nobody has anything else,  
13 then the meeting is adjourned. Thank you all  
14 for coming.

15 (Meeting adjourned at  
16 10:28 a.m.)

17 - - - - -

18  
19  
20  
21  
22  
23  
24

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24

C E R T I F I C A T E

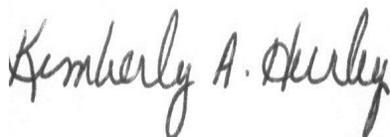
STATE OF DELAWARE )

)

NEW CASTLE COUNTY)

I, Kimberly A. Hurley,  
Registered Merit Reporter and Notary Public,  
do hereby certify that the foregoing record,  
pages 1 to 23 inclusive, is a true and  
accurate transcript of my stenographic notes  
taken on Thursday, July 7, 2016, in the  
above-captioned matter.

IN WITNESS WHEREOF, I have  
hereunto set my hand and seal this 13th day of  
July, 2016, at Wilmington.



Kimberly A. Hurley, RMR



|  |   |                                      |   |
|--|---|--------------------------------------|---|
| <b>A</b>                                 | <b>agree (1)</b><br>6:1                 | 22:6                                 | <b>barrier (2)</b><br>8:16,19           |
| <b>abatement (1)</b><br>10:8             | <b>allowance (2)</b><br>10:21,22        | <b>Appendix (1)</b><br>3:9           | <b>basis (1)</b><br>16:6                |
| <b>able (2)</b><br>16:17 20:9            | <b>allowing (1)</b><br>16:11            | <b>area (11)</b><br>5:8 10:10 11:16  | <b>Before (5)</b><br>2:2,24 5:19 13:24  |
| <b>accommodate (1)</b><br>17:1           | <b>along (2)</b><br>6:8 7:13            | 15:4,5,14,19 16:12,23                | 22:7                                    |
| <b>acknowledgment (1)</b><br>5:10        | <b>also (9)</b><br>3:23 4:3,16 5:9      | 18:9 22:7                            | <b>behind (2)</b><br>11:15 15:15        |
| <b>across (1)</b><br>8:11                | 7:13 9:5 11:12 13:9                     | <b>areas (1)</b><br>17:8             | <b>being (4)</b><br>17:7,13 19:17 20:17 |
| <b>actually (4)</b><br>6:7 15:4 18:13,16 | 19:19                                   | <b>around (5)</b><br>10:1 17:22 18:9 | <b>believe (2)</b><br>20:11 21:12       |
| <b>addendum (3)</b><br>5:9 11:20,21      | <b>amber (1)</b><br>21:15               | 21:17 22:3                           | <b>best (2)</b><br>13:5 17:1            |
| <b>address (2)</b><br>2:19 22:11         | <b>ambiguous (1)</b><br>17:9            | <b>asked (1)</b><br>18:6             | <b>bid (13)</b><br>3:12,13,14,16,17     |
| <b>adjacent (2)</b><br>8:17 20:9         | <b>amendment (1)</b><br>18:7            | <b>asking (1)</b><br>2:4             | 4:1,3,13,21 5:1,5,11                    |
| <b>adjourned (2)</b><br>22:13,15         | <b>amount (3)</b><br>3:13,14,16         | <b>assigned (1)</b><br>14:15         | 11:4                                    |
| <b>admin (1)</b><br>15:15                | <b>another (3)</b><br>2:9 7:1 19:18     | <b>assume (2)</b><br>16:10 19:19     | <b>Bidders' (2)</b><br>3:3,5            |
| <b>affected (1)</b><br>22:2              | <b>answer (3)</b><br>13:21 17:23 18:21  | <b>attaching (1)</b><br>11:14        | <b>big (1)</b><br>16:20                 |
| <b>affects (1)</b><br>19:8               | <b>answered (1)</b><br>18:20            | <b>available (1)</b><br>15:7         | <b>Bill (12)</b><br>5:24 6:3 9:8,20     |
| <b>Affidavit (2)</b><br>3:23 4:16        | <b>answers (1)</b><br>5:11              | <b>aware (1)</b><br>14:5             | 10:20 11:24 13:6                        |
| <b>affirmation (1)</b><br>5:11           | <b>anticipate (1)</b><br>14:21          | <b>away (1)</b><br>15:4              | 14:20 15:1 16:8 17:2                    |
| <b>after (4)</b><br>2:23 18:13 20:17,19  | <b>anybody (2)</b><br>16:4 17:18        | <b>axles (1)</b><br>19:9             | 19:16                                   |
| <b>afterwards (1)</b><br>7:21            | <b>Anyone (1)</b><br>22:10              | <b>B</b>                             | <b>blank (1)</b><br>3:13                |
| <b>again (5)</b><br>2:9 6:3 8:6 14:6     | <b>Anything (6)</b><br>8:12 10:19 13:18 | <b>back (14)</b><br>6:2,5,21,21 9:16 | <b>bond (1)</b><br>5:11                 |
| 19:14                                    | 19:7 22:11,12                           | 10:17 11:23 12:1 14:5                | <b>both (3)</b><br>8:7,8,10             |
|  | <b>anywhere (1)</b><br>19:5             | 16:20 18:1 20:14                     | <b>breaks (1)</b><br>10:17              |
|  | <b>appears (1)</b>                      | 21:19 22:1                           | <b>bring (1)</b><br>16:17               |
|  |   | <b>barricade (1)</b><br>15:5         | <b>building (3)</b><br>4:6 5:17 15:15   |

|   |   |  |  |
|---|---|--|--|
| <p><b>Buono (15)</b><br/>7:9,10,11 9:5 12:8,<br/>17,20 13:11,22 15:21<br/>17:16,20 18:21 19:1<br/>20:19<br/><b>business (1)</b><br/>13:5</p>  | <p><b>clarify (1)</b><br/>17:14<br/><b>clear (1)</b><br/>2:7<br/><b>close (1)</b><br/>10:5<br/><b>closed (1)</b><br/>8:17<br/><b>closure (1)</b><br/>16:17<br/><b>Code (1)</b><br/>4:7<br/><b>collectors (2)</b><br/>14:4,18<br/><b>color (1)</b><br/>14:18<br/><b>column (2)</b><br/>3:14,17<br/><b>columns (1)</b><br/>3:16<br/><b>come (11)</b><br/>4:5,8,10 5:17,22<br/>11:10 14:5,6 15:22<br/>19:4 21:8<br/><b>comes (1)</b><br/>16:1<br/><b>coming (5)</b><br/>8:22 9:7 11:15<br/>21:15 22:14<br/><b>communicate (1)</b><br/>20:3<br/><b>company (2)</b><br/>15:24 16:4<br/><b>complaints (1)</b><br/>8:23<br/><b>complete (1)</b><br/>8:4<br/><b>completed (3)</b><br/>6:6 12:14 20:13<br/><b>completely (1)</b></p> | <p>5:14<br/><b>completion (1)</b><br/>14:23<br/><b>concrete (2)</b><br/>5:23 6:24<br/><b>conduits (1)</b><br/>22:4<br/><b>cones (1)</b><br/>11:6<br/><b>coning (1)</b><br/>9:6<br/><b>consideration (1)</b><br/>16:10<br/><b>construction (2)</b><br/>13:13 17:3<br/><b>Contract (4)</b><br/>2:13 5:20 13:15,18<br/><b>contracting (1)</b><br/>3:2<br/><b>contractor (1)</b><br/>9:21<br/><b>contractors (1)</b><br/>9:2<br/><b>control (2)</b><br/>9:11,22<br/><b>coordinate (1)</b><br/>13:4<br/><b>copy (3)</b><br/>2:20 6:5,9<br/><b>cordon (1)</b><br/>18:13<br/><b>Correct (3)</b><br/>8:2 17:8,12<br/><b>correctly (1)</b><br/>5:9<br/><b>could (4)</b><br/>2:2 14:5 21:1 22:6<br/><b>couldn't (1)</b><br/>14:7<br/><b>create (1)</b></p> | <p>11:3<br/><b>cross (1)</b><br/>21:8<br/><b>currently (1)</b><br/>3:17<br/><b>curtains (1)</b><br/>7:19</p>   |
| <p style="text-align: center;"><b>C</b></p>   | <p style="text-align: center;"><b>D</b></p>   | <p style="text-align: center;"><b>D</b></p>  | <p style="text-align: center;"><b>D</b></p>  |
| <p><b>cabling (2)</b><br/>21:16,17<br/><b>calculating (1)</b><br/>19:9<br/><b>calendar (1)</b><br/>14:24<br/><b>called (3)</b><br/>17:23 20:10 21:24<br/><b>canopy (1)</b><br/>9:3<br/><b>care (1)</b><br/>10:18<br/><b>case (1)</b><br/>12:5<br/><b>categories (3)</b><br/>4:6,8,11<br/><b>caution (1)</b><br/>22:6<br/><b>CD (1)</b><br/>6:10<br/><b>certification (2)</b><br/>5:7,8<br/><b>check (1)</b><br/>19:7<br/><b>chief (1)</b><br/>7:11<br/><b>choose (1)</b><br/>15:24<br/><b>Clarification (2)</b><br/>15:2 17:4</p> | <p><b>Code (1)</b><br/>4:7<br/><b>collectors (2)</b><br/>14:4,18<br/><b>color (1)</b><br/>14:18<br/><b>column (2)</b><br/>3:14,17<br/><b>columns (1)</b><br/>3:16<br/><b>come (11)</b><br/>4:5,8,10 5:17,22<br/>11:10 14:5,6 15:22<br/>19:4 21:8<br/><b>comes (1)</b><br/>16:1<br/><b>coming (5)</b><br/>8:22 9:7 11:15<br/>21:15 22:14<br/><b>communicate (1)</b><br/>20:3<br/><b>company (2)</b><br/>15:24 16:4<br/><b>complaints (1)</b><br/>8:23<br/><b>complete (1)</b><br/>8:4<br/><b>completed (3)</b><br/>6:6 12:14 20:13<br/><b>completely (1)</b></p>   | <p><b>coning (1)</b><br/>9:6<br/><b>consideration (1)</b><br/>16:10<br/><b>construction (2)</b><br/>13:13 17:3<br/><b>Contract (4)</b><br/>2:13 5:20 13:15,18<br/><b>contracting (1)</b><br/>3:2<br/><b>contractor (1)</b><br/>9:21<br/><b>contractors (1)</b><br/>9:2<br/><b>control (2)</b><br/>9:11,22<br/><b>coordinate (1)</b><br/>13:4<br/><b>copy (3)</b><br/>2:20 6:5,9<br/><b>cordon (1)</b><br/>18:13<br/><b>Correct (3)</b><br/>8:2 17:8,12<br/><b>correctly (1)</b><br/>5:9<br/><b>could (4)</b><br/>2:2 14:5 21:1 22:6<br/><b>couldn't (1)</b><br/>14:7<br/><b>create (1)</b></p>   | <p><b>damaged (1)</b><br/>8:24<br/><b>date (1)</b><br/>14:21<br/><b>day (3)</b><br/>8:10 20:7,19<br/><b>days (1)</b><br/>14:24<br/><b>day-to-day (1)</b><br/>16:6<br/><b>debris (4)</b><br/>8:21 9:1 16:12,23<br/><b>decision (1)</b><br/>12:2<br/><b>defined (1)</b><br/>20:1<br/><b>Delaware (1)</b><br/>4:7<br/><b>delayed (1)</b><br/>20:21<br/><b>DelDOT (2)</b><br/>8:14 9:17<br/><b>DelDOT's (1)</b><br/>10:12<br/><b>depends (2)</b><br/>11:9 12:3<br/><b>describe (1)</b><br/>9:9<br/><b>detail (2)</b><br/>9:12,14</p> |

|   |   |   |   |
|---|---|---|---|
| <b>detour (1)</b><br>12:3                           | 8:17 14:14 17:8<br>20:7                     | 7:3,5 22:11                               | <b>folks (2)</b><br>4:20 19:3   |
| <b>direction (1)</b><br>14:12                       | <b>Eastern (4)</b><br>9:20 11:24 13:6       | <b>everything (3)</b><br>3:22 7:17 12:9   | <b>forgiveness (2)</b><br>13:8,19   |
| <b>discussed (1)</b><br>12:16                       | 14:20                                       | <b>existing (1)</b><br>21:13              | <b>form (3)</b><br>3:24 4:17,21   |
| <b>disk (2)</b><br>6:5,6                            | <b>EBS (1)</b><br>3:20                      | <b>E-ZPass (1)</b><br>16:1                | <b>forms (2)</b><br>3:12 5:14   |
| <b>display (1)</b><br>22:1                          | <b>either (3)</b><br>7:24 8:2 14:12         | <b>F</b>                                  | <b>forth (1)</b><br>14:6  |
| <b>documents (1)</b><br>9:10                        | <b>electric (3)</b><br>21:11,21 22:7        | <b>facility (3)</b><br>2:17 12:19,21      | <b>full (2)</b><br>2:5,10   |
| <b>done (6)</b><br>4:7 5:19 9:1 12:10<br>13:17 20:6 | <b>else (5)</b><br>8:8,12 16:4 22:11,<br>12 | <b>familiar (3)</b><br>3:5,11 5:19        | <b>G</b>  |
| <b>DotAsk (1)</b><br>2:18                           | <b>email (3)</b><br>2:18,19 22:11           | <b>far (2)</b><br>10:10 22:3              | <b>generator (1)</b><br>21:5  |
| <b>down (6)</b><br>8:1,2 12:4,12 20:12<br>21:2      | <b>Employee (3)</b><br>3:24 4:17 15:3       | <b>fence (3)</b><br>11:16 18:9,12         | <b>gets (2)</b><br>14:2 21:8  |
| <b>drawings (2)</b><br>17:4 22:2                    | <b>employees (5)</b><br>10:1,6,13,17 15:11  | <b>fencing (4)</b><br>11:13,15 18:2 19:14 | <b>getting (1)</b><br>16:23   |
| <b>Drill (1)</b><br>18:17                           | <b>end (3)</b><br>5:12 15:6 22:1            | <b>few (1)</b><br>3:1                     | <b>give (1)</b><br>13:16  |
| <b>drilling (2)</b><br>18:23 19:15                  | <b>enough (1)</b><br>16:15                  | <b>figures (1)</b><br>3:19                | <b>given (1)</b><br>6:7   |
| <b>drug (4)</b><br>3:4,6,24 4:17                    | <b>enter (1)</b><br>3:18                    | <b>file (1)</b><br>3:20                   | <b>Glad (1)</b><br>2:2  |
| <b>drums (1)</b><br>11:6                            | <b>Environmental (3)</b><br>5:2 15:18 21:11 | <b>fill (3)</b><br>4:16 5:8,13            | <b>goes (3)</b><br>10:10 20:21 21:17  |
| <b>due (1)</b><br>17:21                             | <b>equipment (1)</b><br>19:20               | <b>final (3)</b><br>5:1,5,10              | <b>going (19)</b><br>2:22 5:21 7:20,21<br>8:15 10:16 12:1 13:9<br>14:16 15:11,12 16:2,<br>21 19:19,24 20:1,3,8,<br>22 |
| <b>dump (1)</b><br>14:10                            | <b>etcetera (1)</b><br>11:7                 | <b>find (1)</b><br>10:16                  | <b>Good (7)</b><br>2:1,7 3:6 7:2,10<br>14:12 20:18  |
| <b>during (4)</b><br>13:4 14:12,13 15:22            | <b>Even (2)</b><br>2:8 21:3                 | <b>fine (3)</b><br>16:7 18:22 19:14       | <b>grab (2)</b><br>2:20 4:12  |
| <b>E</b>  | <b>Every (2)</b><br>8:9 21:6                | <b>finish (1)</b><br>8:4                  |   |
|   | <b>everybody (2)</b><br>4:23 18:1           | <b>flatbed (1)</b><br>16:22               |   |
| <b>each (4)</b>                                     | <b>everyone (8)</b><br>2:2 3:3,5,6 5:13     | <b>flying (1)</b><br>8:24                 |   |

|  |  |   |   |
|--|--|---|---|
| <p><b>Great (1)</b><br/>18:24</p> <p><b>ground (1)</b><br/>19:12</p> <p><b>group (1)</b><br/>7:14</p> <p><b>Guardian (4)</b><br/>5:2 11:9 15:17<br/>21:10</p> <p><b>guess (2)</b><br/>9:5 11:9</p> <p><b>guys (11)</b><br/>4:12 5:18 6:24 9:12<br/>10:11 11:4 12:15,24<br/>13:16,21 17:24</p> <p><b>guys' (1)</b><br/>12:6</p>   | <p><b>Highway (5)</b><br/>9:21 12:1 13:7<br/>14:21 19:15</p> <p><b>holes (1)</b><br/>19:15</p> <p><b>holiday (2)</b><br/>20:17 21:2</p> <p><b>holidays (2)</b><br/>12:4,10</p> <p><b>hours (3)</b><br/>12:16 13:5 14:14</p>  | <p><b>item (2)</b><br/>7:1 11:3</p> <p><b>itemized (3)</b><br/>11:5 12:2,5</p> <p><b>itself (1)</b><br/>10:19</p>   | <p>20</p> <p><b>KOVACS (18)</b><br/>2:1 5:4 6:8,12,17,<br/>19,23 7:5 13:20 14:22<br/>17:18 18:2,5,10,15,19,<br/>24 22:10</p>  |
|  |  | <b>J</b>  | <b>L</b>  |
|  | <b>I</b>   | <p><b>jackhammering (1)</b><br/>8:20</p> <p><b>JNT (3)</b><br/>13:2 17:21,22</p> <p><b>job (2)</b><br/>8:4 10:3</p> <p><b>job's (1)</b><br/>12:13</p> <p><b>Jon (3)</b><br/>7:13,14 8:13</p> <p><b>Jon's (1)</b><br/>8:10</p>   | <p><b>Labor (1)</b><br/>20:19</p> <p><b>lane (10)</b><br/>7:17 8:3,16,17 9:7<br/>11:15 15:13 16:17<br/>20:7 21:6</p> <p><b>lanes (17)</b><br/>7:22,24 8:2,22 9:7<br/>10:14,15 11:15 14:8<br/>17:5 19:2,10 20:9,12,<br/>14,24 21:3</p>   |
| <b>H</b>   | <p><b>I-95 (1)</b><br/>2:14</p> <p><b>impacting (1)</b><br/>7:18</p> <p><b>include (4)</b><br/>9:24 11:3 13:16,23</p> <p><b>included (1)</b><br/>13:15</p> <p><b>incorporates (1)</b><br/>3:8</p> <p><b>information (4)</b><br/>3:4 5:7 6:6 14:16</p> <p><b>inside (2)</b><br/>15:5 21:16</p> <p><b>inspection (1)</b><br/>13:3</p> <p><b>install (2)</b><br/>18:14,18</p> <p><b>instance (1)</b><br/>10:13</p> <p><b>intensive (1)</b><br/>11:10</p> <p><b>intent (2)</b><br/>12:7 20:2</p> <p><b>involve (1)</b><br/>9:6</p> | <b>K</b>  | <p><b>Large (1)</b><br/>16:15</p> <p><b>later (2)</b><br/>2:9 13:21</p> <p><b>lawsuits (1)</b><br/>8:23</p> <p><b>lay-down (1)</b><br/>15:18</p> <p><b>least (1)</b><br/>16:21</p> <p><b>leave (3)</b><br/>2:17 3:13 12:9</p> <p><b>length (1)</b><br/>14:13</p> <p><b>light (3)</b><br/>7:18 19:11 21:18</p> <p><b>lighting (1)</b><br/>17:22</p> <p><b>lights (2)</b><br/>17:22 21:16</p> |
| <p><b>hall (1)</b><br/>8:11</p> <p><b>hand (1)</b><br/>2:24</p> <p><b>handle (2)</b><br/>11:2 16:14</p> <p><b>hang (1)</b><br/>9:2</p> <p><b>hard (1)</b><br/>6:9</p> <p><b>hate (1)</b><br/>21:22</p> <p><b>hell (1)</b><br/>20:24</p> <p><b>Herold (26)</b><br/>5:24,24 6:3,10,15,<br/>18,22 7:4 9:8,8,19<br/>10:20,20 15:1,1 16:8,<br/>8,19 17:2,2,14,17<br/>19:16,16,23 20:5</p> |  | <p><b>keep (1)</b><br/>8:21</p> <p><b>Kimball (8)</b><br/>6:1,3 9:9 10:21<br/>15:2 16:9 17:3 19:17</p> <p><b>kind (6)</b><br/>8:15,19 9:3 10:18<br/>14:15 19:10</p> <p><b>KING (17)</b><br/>9:16,17,23 10:4<br/>11:1,18,21 12:6,15,18<br/>13:2 16:16,24 19:22<br/>20:2,11 22:5</p> <p><b>Knox (10)</b><br/>9:20,20,24 10:6<br/>11:24,24 13:6,6 14:20,</p> |   |

|  |   |  |   |
|--|---|--|---|
| <b>list (4)</b><br>4:5,9 5:17 7:2                        | <b>marked (1)</b><br>14:3                             | 11:5 12:2 16:9<br>19:18 20:8   | 16:7  |
| <b>located (1)</b><br>8:10                               | <b>material (6)</b><br>14:10 16:11,11,12,<br>14 18:13 | <b>move (1)</b><br>8:5   | <b>northbound (1)</b><br>14:11                                |
| <b>long (2)</b><br>11:16 15:21                           | <b>materials (1)</b><br>15:19                         | <b>moved (1)</b><br>11:11  | <b>nosing (2)</b><br>21:12,15                                 |
| <b>longer (1)</b><br>21:14                               | <b>Matt (4)</b><br>5:2 11:8 15:17<br>21:10            | <b>movement (1)</b><br>14:1  | <b>notarized (1)</b><br>4:2                                   |
| <b>look (5)</b><br>3:11 5:18 11:22<br>13:11 22:1         | <b>may (1)</b><br>22:3                                | <b>much (1)</b><br>5:15  | <b>notes (2)</b><br>3:3,5                                     |
| <b>looked (1)</b><br>3:10                                | <b>maybe (1)</b><br>4:8                               | <b>must (2)</b><br>3:19 22:4   | <b>nothing (2)</b><br>15:9 20:20                              |
| <b>loops (3)</b><br>7:17 19:3,11                         | <b>mean (4)</b><br>6:8 10:5 18:15<br>19:22            | <b>N</b>   | <b>notice (1)</b><br>16:3                                     |
| <b>lot (2)</b><br>13:9 21:20                             | <b>measures (1)</b><br>10:23                          | <b>name (3)</b><br>2:5,10 7:11   | <b>number (2)</b><br>3:15 9:15                                |
| <b>lump (1)</b><br>12:2                                  | <b>meet (1)</b><br>20:4                               | <b>near (1)</b><br>19:5  | <b>O</b>  |
| <b>lump-sum (2)</b><br>11:4,5                            | <b>meeting (4)</b><br>2:12,24 22:13,15                | <b>need (12)</b><br>4:4 8:15,18 10:16,<br>23 13:3 14:16 15:13<br>18:12 19:6 20:24 21:3 | <b>obviously (3)</b><br>3:21 5:20 6:24                        |
| <b>M</b>   | <b>mention (1)</b><br>6:4                             | <b>needs (4)</b><br>3:24 4:2,16 19:5   | <b>off (6)</b><br>8:4,21 9:7 11:15<br>18:13 22:7              |
| <b>mail (1)</b><br>16:3                                  | <b>might (1)</b><br>21:23                             | <b>new (1)</b><br>4:19   | <b>office (1)</b><br>8:10                                     |
| <b>major (1)</b><br>20:17                                | <b>minimal (1)</b><br>22:4                            | <b>Newark (1)</b><br>2:14  | <b>often (1)</b><br>11:10                                     |
| <b>make (7)</b><br>2:2 3:7 13:3 14:11,<br>17 16:10 18:11 | <b>Miss (1)</b><br>22:8                               | <b>night (1)</b><br>12:24  | <b>once (4)</b><br>2:17 4:10 12:8 20:6                        |
| <b>management (1)</b><br>9:6                             | <b>model (1)</b><br>14:17                             | <b>nine (1)</b><br>6:20  | <b>one (8)</b><br>3:17 6:2 7:23 9:9<br>10:14 17:7,16 19:17    |
| <b>manager (4)</b><br>3:1 7:9,12,15                      | <b>Monday (1)</b><br>21:7                             | <b>nobody (1)</b><br>22:12   | <b>only (8)</b><br>3:17 4:20 7:22 8:14<br>14:19 17:7,12 21:22 |
| <b>manual (1)</b><br>9:13                                | <b>more (1)</b><br>19:17                              | <b>noise (1)</b><br>10:7   | <b>on-site (1)</b><br>15:12                                   |
| <b>many (4)</b><br>5:21 19:9 20:24<br>21:3               | <b>morning (3)</b><br>2:1 7:10 17:24                  | <b>normal (1)</b><br>13:4  | <b>open (4)</b><br>10:15 20:24 21:4,6                         |
|  | <b>MOT (5)</b>  | <b>north (1)</b>   | <b>operations (1)</b>   |

|   |  |  |  |
|---|--|--|--|
| 7:12<br><b>opposed (2)</b><br>19:15 20:1<br><b>Osborne (13)</b><br>7:13 8:13,13 10:9<br>12:22 13:14 14:9 15:9,<br>20 17:11 20:6,15<br>21:19<br><b>other (9)</b><br>3:15 6:23 8:14<br>10:15,16 12:12 15:10,<br>24 17:19<br><b>out (20)</b><br>2:21 3:9,21 4:12,16<br>5:8,14 6:20 7:16 9:13<br>10:14 11:13 14:2<br>16:12,13,23 18:1 19:2<br>20:10 21:12<br><b>over (10)</b><br>2:24 3:1 4:5 7:8<br>10:17 15:5,6,10,10<br>21:2 | 11:14 18:18<br><b>pay (1)</b><br>11:3<br><b>people (2)</b><br>6:14,14<br><b>pick (1)</b><br>20:8<br><b>placard (5)</b><br>13:17 14:1,4,14<br>15:3<br><b>placards (2)</b><br>14:12 16:7<br><b>placement (1)</b><br>19:19<br><b>plan (6)</b><br>9:18 11:9 16:9<br>19:18,20,21<br><b>Plaza (3)</b><br>2:14 13:10 16:13<br><b>please (6)</b><br>2:4,10 3:11,15,20<br>5:8<br><b>point (4)</b><br>4:4 7:18 16:15 21:9<br><b>policy (2)</b><br>3:4,6<br><b>portions (1)</b><br>7:16<br><b>post (1)</b><br>4:11<br><b>posts (1)</b><br>18:18<br><b>pre-bid (1)</b><br>2:12<br><b>prefer (1)</b><br>11:4<br><b>pretty (1)</b><br>5:15<br><b>Previously (1)</b><br>6:7 | <b>prime (1)</b><br>4:20<br><b>print (1)</b><br>3:21<br><b>probably (7)</b><br>4:18 5:21 8:15<br>10:12 12:23 21:1,2<br><b>problem (3)</b><br>13:1,22 15:16<br><b>Proceed (1)</b><br>22:5<br><b>proceeding (1)</b><br>22:8<br><b>Program (2)</b><br>3:24 4:17<br><b>Project (8)</b><br>2:15 3:1,8,16 7:8,<br>12 14:13,19<br><b>proposal (2)</b><br>5:12 6:4<br><b>provide (4)</b><br>10:23 13:24 14:1<br>15:14<br><b>providing (1)</b><br>13:2<br><b>pure (1)</b><br>20:23<br><b>put (6)</b><br>3:14,15 7:1 12:12<br>16:9 19:19 | <b>R</b><br><b>really (3)</b><br>14:7 15:10,12<br><b>re-answer (1)</b><br>19:13<br><b>reason (3)</b><br>12:13 20:16,21<br><b>rebar (1)</b><br>16:23<br><b>reconfiguring (1)</b><br>21:13<br><b>recording (1)</b><br>2:7<br><b>red (1)</b><br>19:11<br><b>redundant (1)</b><br>19:17<br><b>refer (1)</b><br>17:5<br><b>reference (1)</b><br>9:14<br><b>Regarding (2)</b><br>3:12 6:4<br><b>regardless (1)</b><br>12:9<br><b>regular (1)</b><br>14:13<br><b>reiterate (1)</b><br>2:3<br><b>remain (1)</b><br>12:13<br><b>remember (1)</b><br>11:18<br><b>remind (1)</b><br>5:13<br><b>reminder (4)</b><br>4:2,15,19 5:6<br><b>removing (1)</b> |
| <b>P</b>  |  | <b>Q</b>   |  |
| <b>page (4)</b><br>3:17 5:8,10,11<br><b>paid (1)</b><br>11:6<br><b>parking (4)</b><br>15:3,3,6,14<br><b>part (1)</b><br>21:14<br><b>particular (1)</b><br>3:16<br><b>past (2)</b><br>9:1 13:14<br><b>patron (1)</b><br>21:24<br><b>pavement (2)</b>   |  | <b>question (12)</b><br>2:4,6,8,9,11 6:2<br>11:12 12:1 17:20 18:3<br>19:13,17<br><b>questions (6)</b><br>2:16 5:10 8:9 9:10<br>17:19 22:12   |  |

|                           |                      |                          |                           |
|---------------------------|----------------------|--------------------------|---------------------------|
| 21:14                     | <b>schedule (1)</b>  | 7 21:19                  | 13:7                      |
| <b>repaired (1)</b>       | 15:23                | <b>signed (1)</b>        | <b>specified (1)</b>      |
| 17:7                      | <b>scope (1)</b>     | 4:2                      | 15:23                     |
| <b>replaced (3)</b>       | 17:3                 | <b>signs (1)</b>         | <b>stair (2)</b>          |
| 7:22,24 17:13             | <b>second (1)</b>    | 11:6                     | 7:23 17:8                 |
| <b>Replacement (1)</b>    | 8:5                  | <b>similar (1)</b>       | <b>Stairs (5)</b>         |
| 2:15                      | <b>seconds (1)</b>   | 19:10                    | 2:14 7:21 8:4,6           |
| <b>represent (2)</b>      | 2:8                  | <b>site (3)</b>          | 20:12                     |
| 2:5,11                    | <b>send (3)</b>      | 2:23 10:3 15:4           | <b>stairwell (1)</b>      |
| <b>requesting (2)</b>     | 2:18 6:20,21         | <b>situation (1)</b>     | 20:7                      |
| 7:23 16:16                | <b>sent (1)</b>      | 22:9                     | <b>stairwells (2)</b>     |
| <b>require (2)</b>        | 17:21                | <b>six-foot (1)</b>      | 17:7,12                   |
| 12:11 19:24               | <b>separate (1)</b>  | 11:13                    | <b>stand (1)</b>          |
| <b>required (1)</b>       | 11:3                 | <b>six-foot-high (1)</b> | 18:12                     |
| 20:4                      | <b>September (1)</b> | 18:9                     | <b>Standard (2)</b>       |
| <b>requirement (1)</b>    | 14:23                | <b>size (1)</b>          | 5:13 9:12                 |
| 6:16                      | <b>Services (2)</b>  | 16:22                    | <b>standpoint (1)</b>     |
| <b>responsibility (2)</b> | 5:3 13:3             | <b>somebody's (1)</b>    | 3:2                       |
| 9:11 10:12                | <b>set (1)</b>       | 8:24                     | <b>start (2)</b>          |
| <b>responsible (2)</b>    | 8:5                  | <b>something (2)</b>     | 8:3 14:21                 |
| 7:15 19:4                 | <b>sets (2)</b>      | 5:22 10:2                | <b>started (2)</b>        |
| <b>restricted (1)</b>     | 8:7 17:12            | <b>somewhat (1)</b>      | 2:3 12:9                  |
| 11:16                     | <b>sheet (1)</b>     | 17:9                     | <b>state (2)</b>          |
| <b>Return (1)</b>         | 11:19                | <b>somewhere (1)</b>     | 2:5,10                    |
| 6:10                      | <b>shifts (1)</b>    | 16:14                    | <b>staying (1)</b>        |
| <b>revenue (1)</b>        | 12:24                | <b>soon (1)</b>          | 12:3                      |
| 21:5                      | <b>shortened (1)</b> | 4:7                      | <b>step (1)</b>           |
| <b>revisit (1)</b>        | 4:9                  | <b>sort (1)</b>          | 6:3                       |
| 20:22                     | <b>shortly (1)</b>   | 10:22                    | <b>steps (2)</b>          |
| <b>right (1)</b>          | 4:4                  | <b>sound (1)</b>         | 8:18 21:13                |
| 8:11                      | <b>shoulder (1)</b>  | 7:2                      | <b>stuff (5)</b>          |
| <b>rotate (1)</b>         | 15:10                | <b>south (1)</b>         | 5:13 7:16 8:20,21         |
| 16:13                     | <b>show (1)</b>      | 16:7                     | 19:10                     |
| <b>S</b>                  | 14:4                 | <b>southbound (4)</b>    | <b>subcontracting (1)</b> |
|                           | <b>shut (2)</b>      | 7:22 14:8,10 15:7        | 4:6                       |
| <b>safety (2)</b>         | 8:1 22:7             | <b>space (1)</b>         | <b>subcontractor (2)</b>  |
| 10:10 19:20               | <b>shutting (1)</b>  | 16:17                    | 4:15,22                   |
| <b>sample (1)</b>         | 8:2                  | <b>spec (1)</b>          | <b>subcontractors (1)</b> |
| 17:10                     | <b>side (7)</b>      | 18:8                     | 5:18                      |
|                           | 8:1,3,17 10:16 15:6, | <b>Specialists (1)</b>   | <b>submit (2)</b>         |

|  |  |   |   |
|--|--|---|---|
| 4:13,21<br><b>submitted (1)</b><br>4:1<br><b>suggest (1)</b><br>10:21<br><b>Sunday (1)</b><br>21:7<br><b>sure (11)</b><br>3:7,9 4:9 13:4,17<br>14:11 15:20 16:20<br>18:11 20:10 21:22<br><b>suspended (1)</b><br>9:3<br><b>system (1)</b><br>19:8<br><b>systems (1)</b><br>7:14  | 18:12,22 19:14<br><b>ten (1)</b><br>6:20<br><b>terms (1)</b><br>19:8<br><b>testing (3)</b><br>3:6,24 4:17<br><b>Thanksgiving (3)</b><br>20:20,22,23<br><b>there (24)</b><br>8:11 9:12,13 10:1,<br>15 11:13 13:9 15:6,11<br>16:22 17:20 18:8 19:2,<br>2,7,20 21:11,16,20,21,<br>21,23 22:5,6<br><b>They (11)</b><br>4:17,18 6:20 10:2<br>14:3,4,9,19 15:12<br>17:4,23<br><b>thing (3)</b><br>8:14 18:8 21:22<br><b>things (3)</b><br>3:2 7:19 10:8<br><b>think (12)</b><br>2:17 6:19 8:12,14<br>10:9 11:1 12:22 17:5<br>20:17 21:20,21,23<br><b>thinking (2)</b><br>5:20,22<br><b>thought (1)</b><br>19:18<br><b>thread (1)</b><br>21:14<br><b>Thursday (1)</b><br>21:7<br><b>till (1)</b><br>20:20<br><b>times (1)</b><br>6:20<br><b>TMA's (1)</b> | 19:22<br><b>today (1)</b><br>17:23<br><b>together (1)</b><br>16:9<br><b>Toll (6)</b><br>2:14 7:11,14 8:22<br>15:2 21:24<br><b>tollbooths (1)</b><br>10:4<br><b>tolls (5)</b><br>13:7,8,16,18 15:22<br><b>tomorrow (1)</b><br>17:21<br><b>top (1)</b><br>5:7<br><b>tour (2)</b><br>7:20 8:6<br><b>towards (1)</b><br>9:7<br><b>traffic (4)</b><br>9:6,11,22 19:21<br><b>transport (1)</b><br>16:11<br><b>tremendous (1)</b><br>21:4<br><b>trying (1)</b><br>6:19<br><b>Tunnel (3)</b><br>2:14 10:3,7<br><b>turn (2)</b><br>7:8 13:10<br><b>turning (1)</b><br>4:3<br><b>two (5)</b><br>7:21 8:2 11:15<br>17:12 20:11<br><b>typed (1)</b><br>3:22<br><b>typewritten (1)</b> | 3:19<br><b>typically (3)</b><br>13:12,24 19:3<br><hr/> <b>U</b> <hr/> <b>understand (2)</b><br>4:23 9:21<br><b>until (3)</b><br>12:13 19:7 20:12<br><b>up (17)</b><br>2:20 4:5,8,10 5:17,<br>22 6:24 9:2 11:10<br>12:3,9,12 14:11 15:14<br>20:8,13,14<br><b>use (5)</b><br>3:20 9:13 13:9 16:6<br>20:9<br><b>used (1)</b><br>14:19<br><b>usually (4)</b><br>8:9 9:2 14:17 21:6<br><b>Utility (1)</b><br>22:8 <hr/> <b>V</b> <hr/> <b>vehicle (5)</b><br>8:24 14:15 15:3,24<br>16:20<br><b>vehicles (7)</b><br>8:21 14:2,17 15:8,<br>13,22 16:5<br><b>Vic (2)</b><br>7:9,11<br><b>violate (1)</b><br>16:5<br><b>violated (1)</b><br>16:2<br><b>violation (1)</b> |
| <b>T</b>   |  |   |   |
| <b>T201650002.01 (1)</b><br>2:13<br><b>tag (1)</b><br>14:18<br><b>talk (1)</b><br>13:20<br><b>tarp (1)</b><br>9:3<br><b>TARR (13)</b><br>5:1,2 11:8,8,20<br>15:17,17 18:4,7,11,17<br>21:10,10<br><b>Taylor (1)</b><br>9:17<br><b>tearing (1)</b><br>21:12<br><b>technical (2)</b><br>7:14,16<br><b>temporary (6)</b><br>10:23 11:13,14 |  |   |   |

Department of Transportation  
 In re: Newark Toll Plaza Stairs Replacement

Pre-Bid Meeting Contract No.T201650002.01  
 July 7, 2016

|                         |                     |                         |
|-------------------------|---------------------|-------------------------|
| 16:3                    | 8:18 10:7,11,14     | <b>3</b>                |
| <b>W</b>                | 14:14 15:12         |                         |
| <b>walk (1)</b>         | <b>Y</b>            | <b>30 (1)</b><br>2:8    |
| 19:2                    | <b>year (1)</b>     | <b>5</b>                |
| <b>walking (2)</b>      | 20:16               |                         |
| 10:1,6                  | <b>yellow (1)</b>   | <b>5th (1)</b><br>14:23 |
| <b>walk-through (2)</b> | 21:15               |                         |
| 2:23,23                 | <b>yourself (1)</b> |                         |
| <b>wanted (2)</b>       | 2:20                |                         |
| 14:6 17:14              | <b>Z</b>            |                         |
| <b>way (2)</b>          |                     |                         |
| 2:21 10:16              | <b>zero (3)</b>     |                         |
| <b>Web (3)</b>          | 3:14,15,18          |                         |
| 3:9 4:11,19             | <b>zone (1)</b>     |                         |
| <b>website (1)</b>      | 10:19               |                         |
| 4:12                    | <b>1</b>            |                         |
| <b>Wednesday (1)</b>    |                     |                         |
| 21:6                    |                     |                         |
| <b>weekend (2)</b>      | <b>10:28 (1)</b>    |                         |
| 21:2,5                  | 22:16               |                         |
| <b>weekends (1)</b>     | <b>120 (1)</b>      |                         |
| 12:10                   | 14:24               |                         |
| <b>whatever (4)</b>     | <b>14 (1)</b>       |                         |
| 10:23 13:1 14:11        | 17:6                |                         |
| 19:23                   | <b>16 (1)</b>       |                         |
| <b>What's (3)</b>       | 17:6                |                         |
| 12:6 20:3 21:24         | <b>17 (1)</b>       |                         |
| <b>whole (2)</b>        | 17:5                |                         |
| 12:3 21:20              | <b>2</b>            |                         |
| <b>whose (1)</b>        |                     |                         |
| 9:10                    |                     |                         |
| <b>within (1)</b>       | <b>20 (1)</b>       |                         |
| 10:19                   | 17:6                |                         |
| <b>work (12)</b>        | <b>24/7 (1)</b>     |                         |
| 9:1 10:19 12:16,23,     | 12:20               |                         |
| 24 15:5,23,23 18:9      | <b>24-hour (1)</b>  |                         |
| 20:6 21:3 22:3          | 12:18               |                         |
| <b>working (6)</b>      |                     |                         |